

**Policy Committee –
15th September 2015**



**REVENUE BUDGET MONITORING REPORT -
QUARTER 1 2015/2016**

Report of the Strategic Manager – Financial Services (s151 Officer)

Ward(s) affected: All

1. Purpose of Report

1.1 To advise members of the revenue budget position of the Council, based on the Quarter 1 review of income and expenditure to the end of June 2015.

2. Recommendations

2.1 Members note the revenue budget a monitoring position as at 30 June 2015

2.2 Members note that £18.5k of the savings expected to be achieved this year are identified as green in Appendix B and that these savings will be carried forward for support to the 2016/17 budget and beyond.

2.3 That the Councils Long Term Financial Plan be amended to take account of the 'green' savings in 2016/17 and beyond where these are not currently allowed for in the budget.

3. Background Information

3.1 On 17th February 2015 the Council approved its Net Revenue Budget at £7,183k for 2015/16. This was subsequently increased by 2014/15 revenue budget slippage amounting to £145k and capital programme slippage and additions £385k. Giving a revised Net Revenue Budget at £7,713k for 2015/16.

3.2 The budget included:

- A contribution of £57k to Parishes to assist them with the impact of the localisation of council tax.
- A compensatory grant of £35k, equivalent to an increase in Council tax of 1%.
- A contribution of £63k from previous years Council Tax Collection Fund surpluses.
- A contribution of £960k to the Business Rates Collection Fund Deficits
- New Homes Bonus Grant of £794k
- Net Contributions to/from Earmarked Reserves of £155k
- A Corporate Contingency of £75k.

- Member Grants for their Wards £15k

4. **Quarter 1 Financial Performance – Revenue Budget**

- 4.1 Based on the June budget monitoring exercise the Council's performance against budget is a projected underspend of £72k for the full financial year. This includes £18.5k from the Council's Income and Savings Plan shown at Appendix B
- 4.2 Projected financial performance at the end of Q1 is summarised in Table 1 below and shown in detail at Appendix A.

Table 1: Summary Of Q1 Forecasted Outturn Position As At 30 June 2015

| | Revised Budget 2015/16 £ | Expected Outturn 2015/16 £ | (Under) / Overspend 2015/16 £ |
|--|--------------------------------|----------------------------------|--|
| <u>Services</u> | | | |
| Chief Executive / Director of Services | 1,994,435 | 1,850,013 | (144,423) |
| Resources Department | 1,697,255 | 1,746,108 | 48,853 |
| Community Department | 2,510,590 | 2,538,669 | 28,080 |
| Total Service Related Costs | 6,202,280 | 6,134,790 | (67,490) |
| <u>Corporate Costs</u> | | | |
| Investment Income | (61,400) | (66,400) | (5,000) |
| Interest Payable | 255,710 | 255,710 | 0 |
| MRP for Capital Financing | 350,570 | 350,570 | 0 |
| Revenue Funding For Capital Programme | 794,296 | 794,296 | 0 |
| Corporate Contingency | 100,000 | 100,000 | 0 |
| Support to Parishes | 56,595 | 56,595 | 0 |
| Member Ward Grants | 15,000 | 15,000 | 0 |
| Revenue Budget | 7,713,051 | 7,645,561 | (72,490) |
| Contributions To / (From) Earmarked Reserves | (1,631,471) | (1,631,471) | 0 |
| Amount to be met from CTax, Rates & Grant | 6,081,580 | 6,081,580 | 0 |

- 4.3 Service Related Costs
Services are currently showing a projected favourable variance of £67k. Details of the variances are set out in Appendices A1 to A4. The main factors giving rise to the variances are:
- 4.4 Chief Executive / Director of Services
 ✓ Savings in employee costs of £34k across various services
 ✓ Income from staff Secondment £24k.
 ✓ Increase in C Tax Support Grant £64k.
- 4.5 Resources
 ✓ Savings in employee costs of £34k across various services
 X Increase in Agency staff for Build to Rent Scheme £70k.
- 4.6 Community
 X Waste Management Services are projecting an overspend of £17k. This includes reduced recycling income of £19k, £8k on a new heating system at the workshop, £8k increased income in Commercial waste.
 ✓ Savings in salaries from Development Control service £49k.
 X Increased salary costs in Building Control £12k
 X Craven Pool & Fitness Centre is forecasting an additional staff costs due to under estimation of the effect of auto-enrolment £24k
 X Overspend in Local Plan £11k O/s project and £33k Highways surveys.
 X Local Land charges £19k overspend. £33k in APPS settlement offset by salary savings £14k.
- 4.7 Corporate:
At the end of the first quarter Corporate Costs are showing a projected positive variance of £5k due increased income from investments, as a consequence of the changes made to the Council's Treasury Management Strategy.
- 4.8 Savings
The Council's financial pressures for its budgets will continue. The current estimate from the current Long Term Financial Strategy (LTFS) is that savings or additional income of £246k is required for 2016/17. This increases by a further £222k by 2018/19 to give a total of £468k savings required by then. However, based on the latest government announcements it is certain that this figure will increase. The LTFS for 2016/17 and beyond is currently being updated as part of the budget process.
- 4.9 Work on projects has commenced in 2015/16 to ensure delivery of them and this is estimated to generate £122k. However, this is £124k short of the current estimated 2016/17 requirement and £178k short of the target set for 2015/16. This information is summarised at Appendix B.
- 4.10 As detailed in Appendix B currently £18.5k of savings had been achieved by the end of June. It is intended that these savings are carried forward to support budget pressures in future years. Budgets will be adjusted in Quarter 2 to reflect these savings.

4.11 Main Risk Areas
The 2015/16 Revenue Budget report highlighted the main risk areas to the Council as sustaining income levels in the current economic climate, and implementing the savings that have been built into the budget. These risks will continue in to 2016/17 and beyond.

4.12 Income Streams
All income streams are monitored on a monthly basis and at the end of quarter 1 overall were 5% ahead of target.

4.13 Budget monitoring clinics are held with budget holders on a quarterly basis.

4.14 Statistics showing performance against income and salary budgets are also presented to CLT on a monthly basis.

5. Financial Position

5.1 The Council has a General Fund unallocated balance of £995k at 1 April 2015. It is expected that this balance will remain during 2015/16.

5.2 The Council's policy was to maintain the General Fund Balance at a prudent level. This is essential in order to mitigate against the risk of unplanned movements from budgeted net expenditure levels and to cover for day to day cash flow variances. Moreover, a robust level of reserves will help the Council mitigate against the risks of ongoing funding cuts. For 2015/16 this level was agreed as adequate. The current LTFS has assumed balance will be maintained.

5.3 The 2015/16 revenue budget is not without pressures, and as a consequence the contingency was set at £75k. The Council had a surplus on its 2014/15 revenue budget and it was agreed to utilise £25k for 2015/16 contingency thereby increasing the budget to £100k.

5.4 The funding for the 2015/16 capital programme was agreed as part of the budget setting. Members agreed that £409k from earmarked reserves would be utilised to fund the capital programme. This has been included in the revenue budget. This has increased to £794k as a consequence of the slippage and its funding from the 2014/15 capital programme.

5.5 As part of the year end accounts processes members agreed to £120k of budget slippage from 2014/15 to 2015/16. This has been included within the revised budget.

6. Summary

6.1 The impact of the economy on the Council's income streams and their volatility is a risk to the Council and will need to be managed closely going forward.

6.2 The General Fund Revenue Balance currently stands at £995k. This will

assist in mitigating against the risk of unplanned movements from budgeted net expenditure levels, as well as the impact of changes in local government funding.

- 6.3 The Council had £5,615k in earmarked reserves at 1 April 2015 and estimates contributions of £961k (including the £18k from the savings plan) will be made to them during the year and £3,662k will be either utilised in 2015/16 or has been committed for use (this includes projects approved as part of the capital programme). Table 2 shows the details.

Table 2 - Earmarked Reserves

| <u>Description</u> | <u>Opening Balance</u> 1 April 2015 | <u>Contribution</u> | <u>Utilisation /</u> <u>Commitments</u> | <u>Forecasted</u> <u>Available</u> <u>Balance</u> 31 March 2016 |
|------------------------|--|---------------------|--|---|
| | £'000 | £'000 | £'000 | £'000 |
| New Homes Bonus | 1,085 | 794 | (1,456) | 423 |
| Enabling Efficiencies | 393 | 20 | (204) | 209 |
| Planning | 386 | 0 | (264) | 122 |
| Vehicles | 650 | 30 | (225) | 455 |
| IT Replacement | 650 | 30 | (265) | 415 |
| Buildings | 350 | 30 | (98) | 282 |
| Contingency | 146 | 0 | (146) | 0 |
| Business Rates (1) | 1,510 | 29 | (960) | 579 |
| Future Year Budget (2) | 299 | 18 | (44) | 273 |
| Insurance | 40 | 10 | 0 | 50 |
| Other | 106 | 0 | 0 | 106 |
| Total | 5,615 | 961 | (3,662) | 2,914 |

(1) Council has a potential liability of £348k from 2014/15 NDR. The exact total will be confirmed in 2015/16 for payment in 2016/17.

(2) Contribution reflects known savings identified green on Appendix B.

7. Implications

7.1 Financial and Value for Money Implications

All financial implications are contained in the body of the report.

7.2 **Legal implications**

None as a direct result of this report. The Council set a balanced budget for 2014/15, and going forward it is a further requirement that the budget is balanced.

7.3 **Contribution to Council Priorities**

The delivery of a balanced and managed budget is critical to the well being of the Authority.

7.4 **Risk Management**

Failure to achieve a balanced budget in the financial year would have had serious consequences for the Council.

7.5 **Equality Impact Assessment**

The Council's Equality Impact Assessment Procedure **has been** followed. An Equality Impact Assessment **has not** been completed on the proposals as completion of **Stage 1- Initial Screening** of the Procedure identified that the proposed policy, strategy, procedure or function **does not have** the potential to cause negative impact or discriminate against different groups in the community based on •age • disability •gender • race/ethnicity • religion or religious belief (faith) •sexual orientation, or • rural isolation.

8. **Consultations with Others**

None

9. **Access to Information : Background Documents**

None

10. **Author of the Report**

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11. **Appendices**

Appendix A – Revenue Budget - analysis of projected outturn by Department / Cost Centre Group.
Appendix B – Income and savings plan.

Summary Report

| Reference | Description | Original Budget 2015/16 £ | Virements 2015/16 £ | Revised Budget 2015/16 £ | Projected Outturn 2015/16 £ | (Under)/ Overspend 2015/16 £ |
|-----------|--|---------------------------------|---------------------------|--------------------------------|--------------------------------------|---------------------------------------|
| A2 | Chief Executive/Director of Services | 1,903,570 | 90,865 | 1,994,435 | 1,850,013 | (144,423) |
| A3 | Resources Department | 1,668,410 | 28,845 | 1,697,255 | 1,746,108 | 48,853 |
| A4 | Community Department | 2,158,640 | 351,950 | 2,510,590 | 2,538,669 | 28,080 |
| | Total Service Related Costs | 5,730,620 | 471,660 | 6,202,280 | 6,134,790 | (67,490) |
| | <u>Corporate Costs</u> | | | | | |
| | Investment Income (6760) | (61,400) | 0 | (61,400) | (66,400) | (5,000) |
| | Interest Payable (6770) | 255,710 | 0 | 255,710 | 255,710 | 0 |
| | MRP for Capital Financing (8530) | 350,570 | 0 | 350,570 | 350,570 | 0 |
| | Revenue Contributions to Capital Outlay (8535) | 409,540 | 0 | 409,540 | 409,540 | 0 |
| | Corporate Contingency | 75,000 | 25,000 | 100,000 | 100,000 | 0 |
| | Total Revenue Budget 2015/16 | 6,760,040 | 496,660 | 7,256,700 | 7,184,210 | (72,490) |

| | Original Budget 2015/16 £ | Virements 2015/16 £ | Revised Budget 2015/16 £ | June Projected Outturn 2015/16 £ | (Under)/ Overspend 2015/16 £ | Variance Analysis (Under)/Overspend £ |
|---|---------------------------------|---------------------------|--------------------------------|---|---------------------------------------|--|
| CLT | 446,990 | 0 | 446,990 | 422,728 | (24,262) | Income from staff secondment |
| Business Support | 192,970 | (9,640) | 183,330 | 160,022 | (23,308) | Staff vacancies |
| Human Resources & Training | 160,690 | 14,180 | 174,870 | 169,070 | (5,800) | |
| Communications & Partnerships | 225,100 | 46,325 | 271,425 | 274,495 | 3,070 | |
| Tour De France | 0 | 0 | 0 | 0 | 0 | |
| Craven Crime Reduction | (0) | 10,000 | 10,000 | 10,077 | 78 | Total budget £32,870 external grant funds £22,870 |
| Customer Services | 318,110 | (10,000) | 308,110 | 308,105 | (5) | |
| Revenues & Benefits Services | 134,740 | 0 | 134,740 | 61,543 | (73,197) | £(38k) reduction in salary costs and a £(8)k reduction in NI & Super costs (due to vacant posts) offset by a £47k increase in Agency costs. £(64k) increase in Gov't Grants (Council Tax support), £(15k) increase in fees & charges (admin penalty), £5k increase in printing & stationery costs. |
| Information Services | 424,970 | 40,000 | 464,970 | 443,972 | (20,998) | £35k salary savings |
| Total Chief Executive/Director of Services | 1,903,570 | 90,865 | 1,994,435 | 1,850,013 | (144,422) | |

| | Original Budget 2015/16 £ | Virements 2015/16 £ | Revised Budget 2014/15 £ | June Projected Outturn 2015/16 £ | (Under)/ Overspend 2015/16 £ | Variance Analysis (Under)/Overspend £ |
|--|---------------------------------|---------------------------|--------------------------------|--|---------------------------------------|--|
| Democratic Services | 38,650 | 0 | 38,650 | 46,025 | 7,375 | £7k increase in emp'ee costs £(5k) reduction in emp'ee costs (vacant post-Comm Admin) Unbudgeted IER funding rec'd - assume in later quarters will see expenditure to offset |
| Democratic Representation | 248,140 | 1,940 | 250,080 | 244,873 | (5,207) | |
| Elections | 84,770 | 0 | 84,770 | 87,209 | 2,439 | |
| Electoral Registration | 78,640 | 0 | 78,640 | 69,143 | (9,497) | |
| Legal Services | 159,030 | 3,800 | 162,830 | 162,191 | (639) | |
| Total Legal & Democratic Services | 609,230 | 5,740 | 614,969 | 609,441 | (5,529) | |
| Properties (incl. Build to rent) | 306,910 | 0 | 306,910 | 392,921 | 86,011 | £70k increase in Agency costs (Build to Rent Manager). £10k increase in reactive maintenance cost (re Helath & Safety works at Skipton Depot). £5k increase in External Sevices re Skipton Developments (Walker Morris costs) £6.2k increase in emp'ee costs (vacant post filled by Agency) £(18k) reduction in emp'ee costs re vacant post (Surveyor) |
| Car Parks | (1,018,960) | 0 | (1,018,960) | (1,010,935) | 8,025 | |
| Public Conveniences | 67,840 | 0 | 67,840 | 66,704 | (1,136) | |
| Amenity Areas/Aireville Park | 102,350 | 0 | 102,350 | 102,618 | 268 | |
| Asset & Projects Service Unit/Estates | 123,170 | 0 | 123,170 | 103,668 | (19,502) | |
| Total Projects & Facilities | (418,690) | 0 | (418,690) | (345,024) | 73,666 | |
| Corporate Costs | 986,460 | 0 | 986,460 | 979,113 | (7,347) | £5k reduction in Insurance (Public Indemnity) £17.9k saving in budgeted salary costs - £5.6k overspend in subs for TIS and FAN |
| Financial Services | 491,410 | 23,105 | 514,514 | 502,578 | (11,936) | |
| Total Resources Department | 1,668,410 | 28,845 | 1,697,254 | 1,746,108 | 48,854 | |

| | Original Budget 2015/16 £ | Virements 2015/16 £ | Revised Budget 2015/16 £ | June Projected outturn 2015/16 £ | (Under)/ Overspend 2015/16 £ | Variance Analysis (Under)/Overspend £ |
|-------------------------------------|---------------------------------|---------------------------|--------------------------------|--|---------------------------------------|---|
| Refuse Collection - Domestic | 799,300 | 20,436 | 819,736 | 818,986 | (750) | £3k saving on vehicle insurance, £3.5k increase in f/casted sales, £4k up on container rental. £4k saving through a leaver - assume replace after 2 months, £5.5k saving on vehicle insurance £19k reduction on recyclate income, £2k increase in vehicle insurance £8k installation of Gas Heaters |
| Refuse Collection - Commercial | (183,950) | 0 | (183,950) | (194,766) | (10,816) | |
| Street Cleansing | 285,160 | 0 | 285,160 | 276,707 | (8,453) | |
| Recycling | (276,570) | (20,436) | (297,006) | (272,841) | 24,165 | |
| Mechanics Workshop | 20,380 | 0 | 20,380 | 31,131 | 10,751 | |
| Waste Management Service Unit | 205,590 | 0 | 205,590 | 205,128 | (462) | |
| Garden Waste Scheme | (76,980) | 0 | (76,980) | (74,486) | 2,494 | |
| Total Waste Management | 772,930 | 0 | 772,930 | 789,859 | 16,929 | |
| Clean Neighbourhoods | 0 | 0 | 0 | 0 | 0 | |
| Environmental Health Services | 381,920 | 2,680 | 384,600 | 386,780 | 2,180 | |
| Emergency Planning | 0 | 0 | 0 | 0 | 0 | |
| Pest Control | 0 | 0 | 0 | 0 | 0 | |
| Culverts, Water Courses & Flood Pre | 0 | 0 | 0 | 0 | 0 | |
| Hackney Carriages | 2,300 | 0 | 2,300 | 5 | (2,295) | |
| Liquor Licencing | (36,370) | 0 | (36,370) | (38,401) | (2,031) | |
| Environmental Health Service Unit | 14,550 | (2,680) | 11,870 | 12,040 | 170 | |
| Total Environmental Health | 362,400 | 0 | 362,400 | 360,424 | (1,976) | |

| | Original Budget 2015/16 £ | Virements 2015/16 £ | Revised Budget 2015/16 £ | June Projected outrun 2015/16 £ | (Under)/ Overspend 2015/16 £ | Variance Analysis (Under)/Overspend £ |
|------------------------------------|---------------------------------|---------------------------|--------------------------------|---|---------------------------------------|---|
| Street Signs & GIS | (5,000) | 0 | (5,000) | (5,000) | 0 | |
| Historic Buildings | 3,000 | 0 | 3,000 | 3,000 | 0 | |
| Building Control - Non Fee Earning | 36,220 | 0 | 36,220 | 40,061 | 3,841 | £3.7k salary o/spend - regrading |
| Building Control - Fee Earning | (67,690) | 0 | (67,690) | (58,562) | 9,128 | £9k salary o/spend - regrading |
| Local Development Framework | 163,430 | 264,300 | 427,730 | 434,490 | 6,760 | £11k OS project & £33k Highways surveys; £13k maternity saving, £13k o/spend in consultancy work due to 14/15 late invoice |
| Local Land Charges | (79,340) | 0 | (79,340) | (60,111) | 19,229 | £33k APPS settlement sum - offset by small salary savings |
| Development Control | 180,950 | 0 | 180,950 | 131,763 | (49,187) | Vacant Posts in salaries (now filled Aug) |
| Planning (Service unit) | 51,020 | 0 | 51,020 | 52,645 | 1,625 | |
| Total Planning Services | 282,590 | 264,300 | 546,890 | 538,286 | (8,604) | |
| Aireview House | 33,560 | 11,650 | 45,210 | 21,451 | (23,760) | Forecast high occupancy resulting in increased rent received |
| Homelessness | 250,100 | 16,000 | 266,100 | 263,140 | (2,960) | |
| Private Sector & Housing Enabling | 36,450 | 0 | 36,450 | 36,450 | 0 | |
| Housing Service Unit | 47,810 | 0 | 47,810 | 50,380 | 2,570 | |
| Total Housing Services | 367,920 | 27,650 | 395,570 | 371,421 | (24,149) | |
| Economic Development | 379,900 | 54,900 | 434,800 | 431,103 | (3,697) | |
| Craven Swimming Pool | 21,080 | 1,700 | 22,780 | 44,561 | 21,781 | £24k o/spend due to under estimation of auto-enrollment |
| Museum incl. Skipton TH | 231,330 | 3,400 | 234,730 | 261,690 | 26,960 | TH overspend £16k due to redundancy pay and honorarium; Museum: Indispensable project net £10k (grant drawn down in arrears) |
| Bereavement Services | (259,510) | 0 | (259,510) | (258,674) | 836 | |
| Total Community Department | 2,158,640 | 351,950 | 2,510,590 | 2,538,669 | 28,081 | |

Key:

Green Income / Savings achieved - low risk

Amber Income / Savings in progress- further work required - medium risk

Red Income / Savings aspirational or not commenced - high risk (may require a change in council policy &/or member approval)

| Ref No | Line No | Additional Income / Proposed Saving Service Area | Status | Revised | | | | | Progress / Comments | Lead Member |
|----------------------------|---------|--|--------|---------------------|-------------------------|---------------------|---------------------|----------------|---|------------------|
| | | | | Target 2015/16 £ | Projection 2015/16 £ | Target 2016/17 £ | Target 2017/18 £ | Target 2018/19 | | |
| E12 | 1 | Settle TIC Review | Red | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | Review on-going | Simon Myers |
| E21 | 2 | Revenues and Benefits Review | Red | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | Savings dependent upon Government legislation & review of expenditure budgets due to changes as consequence of localisation Ctax. | Carl Lis |
| E9 | 3 | Housing Review | Red | 10,000 | 10,000 | 36,000 | 36,000 | 36,000 | Final element of saving to be delivered. £10k deliverable 2015/16 balance 2016/17 onwards | Richard Foster |
| I9 | 4 | Building Homes to Rent | Red | 0 | 0 | 100,000 | 100,000 | 100,000 | Reports to Policy Committee | Richard Foster |
| I13 | 5 | HGV Parking | Red | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Report to Policy Committee - part of the recommendation from Selct Committee. | Patrick Mulligan |
| I14 | 6 | Craven Pool Parking | Red | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Report to Policy Committee - part of the recommendation from Selct Committee. | Patrick Mulligan |
| I15 | 7 | Marketing | Red | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | Linked to revenue growth bid approved as part of 15/16 budge package. Post will be required to generate income. | Richard Foster |
| E30 | 8 | Aireview House | Red | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | Assessment of options for management of hostel being undertaken - report to Members 2015 | Richard Foster |
| I16 | 9 | Engine Shed Lane | Red | 0 | 0 | 0 | 10,000 | 10,000 | Options Appraisal Scheduled for Policy Committee November 2015 | Patrick Mulligan |
| I17 | 10 | ITC / Revenues & Benefits startegic Partnership | Red | 0 | 0 | 10,000 | 10,000 | 10,000 | Project currently being developed | Carl Lis |
| I18 | 11 | Commercial Waste | Red | 0 | 0 | 10,000 | 10,000 | 1,000 | Report scheduled for Policy Committee 2015 | Alan Sutcliffe |
| I11 | 12 | Additional Income streams to be identified | Red | 62,500 | 117,930 | 125,730 | 91,055 | 65,995 | Review of all discretionary income streams . As income is identified it will be itemised. Target increased due to slippage of town hall rentals | Patrick Mulligan |
| P8 | 13 | Additional Savings to be Identified to balance shortfall | Red | 54,000 | 54,000 | 62,500 | 123,555 | 67,500 | Savings to be derived from procurement of contracts or other budge reviews. As savings are identified they will be itemised for monitoring | Patrick Mulligan |
| TOTAL RED SAVINGS | | | | 168,500 | 223,930 | 391,230 | 427,610 | 337,495 | | |
| E2 | 14 | Skipton Town Hall | Amber | 67,930 | 0 | 24,700 | 61,875 | 86,935 | 2 prospective tenants identified. Vacant space being marketed | Simon Myers |
| I10 | 15 | Car Park Charging for Blue Badge Holders | Amber | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | Awaiting approval from NYCC - scheduled implementation date tbc | Patrick Mulligan |
| E18 | 16 | Business Support service provision | Amber | 9,500 | 9,500 | 13,500 | 13,500 | 13,500 | Further savings from streamlining service provision. | Carl Lis |
| I16 | 17 | Health Referrals to Craven Pool | Amber | 0 | 12,500 | 12,500 | 0 | 0 | Council wil receive up to £12.5k for health fitness referrals from GP's as part of wellbeing initiative. 2 year trial initially. | Alan Sutcliffe |
| TOTAL AMBER SAVINGS | | | | 107,430 | 52,000 | 80,700 | 105,375 | 130,435 | | |
| P8 | 18 | Mobile Phone Contract Renewal | Green | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | Mobile phone contract renewal | Carl Lis |
| P8 | 19 | Bank Contract Savings | Green | 5,000 | 5,000 | 5,000 | 0 | 0 | Bank Contract - years 2 and 3 of contract. | Patrick Mulligan |
| I8 | 20 | Vending on Council Land | Green | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | List of sites now secured licences - expected income £5k | Patrick Mulligan |
| I12 | 21 | Appointment of Chief Executive to Housing Board | Green | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | Appointment to be confirmed. | Richard Foster |
| TOTAL GREEN SAVINGS | | | | 18,500 | 18,500 | 18,500 | 13,500 | 13,500 | | |

| Ref No | Line No | <u>Additional Income / Proposed Saving</u> <u>Service Area</u> | <u>Status</u> | Target 2015/16 £ | Projection 2015/16 £ | Target 2016/17 £ | Target 2017/18 £ | Target 2018/19 | Progress / Comments | Lead Member | |
|--------|---------|---|---------------|------------------------|----------------------------|------------------------|------------------------|-------------------|--|-------------|--|
| | | Income / Savings | | 294,430 | 294,430 | 490,430 | 546,485 | 481,430 | | | |
| | | Savings Inflation Adjustment | | 5,889 | 5,889 | 9,809 | 10,930 | 9,629 | | | |
| | | Total Income / Savings | | 300,319 | 300,319 | 500,239 | 557,415 | 491,059 | | | |
| | | Savings Required As per 2015/16 LTFS / MTFS | | 0 | 0 | 213,000 | 440,000 | 440,000 | MTFS savings required updated as part of the budget strategy, based on latest information. But does not take into account loss of Land Charges Service | | |
| | | Target | | 300,000 | 300,000 | 500,000 | 500,000 | 500,000 | | | |
| | | Headroom (+) / Deficit (-) | | 319 | 319 | 239 | 57,415 | -8,941 | | | |
| | | Total Income / Savings Analysis | | | | | | | | | |
| | | Green | | 18,500 | 18,500 | 18,500 | 13,500 | 13,500 | | | |
| | | Amber | | 107,430 | 52,000 | 80,700 | 105,375 | 130,435 | | | |
| | | Red - Identified Projects | | 52,000 | 52,000 | 203,000 | 213,000 | 204,000 | | | |
| | | Total | | 177,930 | 122,500 | 302,200 | 331,875 | 347,935 | | | |
| | | GAP BETWEEN TARGET AND SAVINGS IDENTIFIED | | 122,070 | 177,500 | 197,800 | 168,125 | 152,065 | | | |