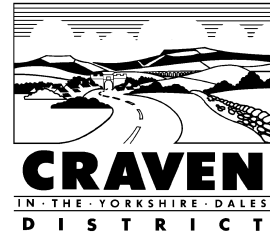


Policy Committee – 16 February 2016



Council Plan 2016 - 2019

Ward(s) affected: All

Report of the Strategic Manager, Financial Services (Section 151 Officer)

Lead Member: Councillor Patrick Mulligan

1. **Purpose of the Report**

- 1.1. To present the Council Plan 2016/2019 for approval

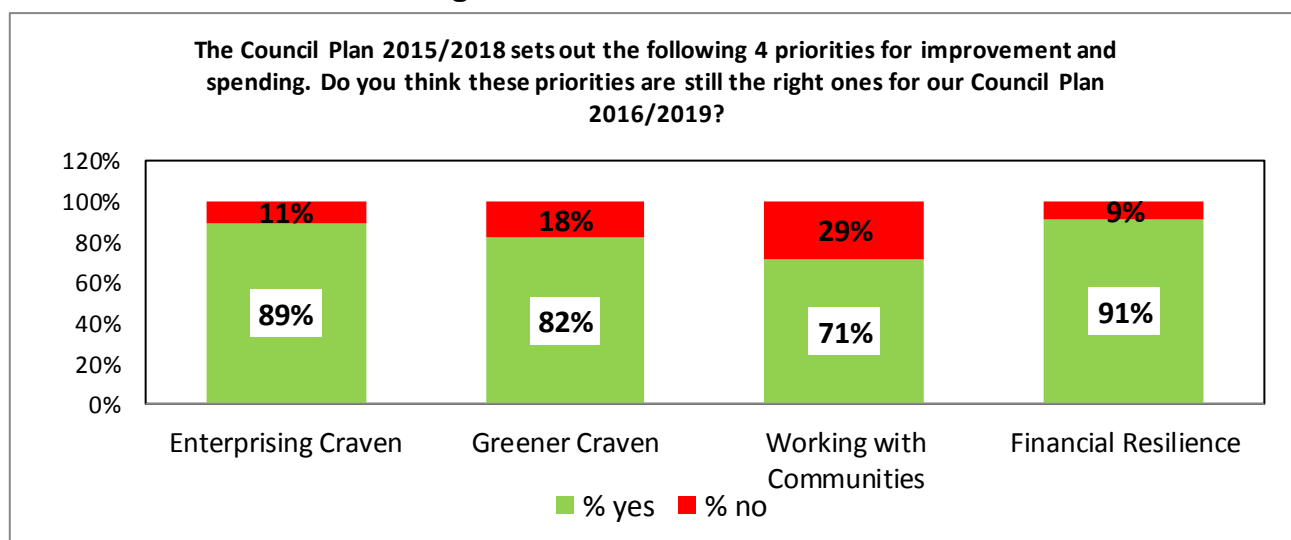
2. **Recommendation** Members are recommended to:

- 2.1. Approve the Council Plan 2016-2019 and give delegated authority to the Chief Executive to:
 - a) approve the design and format of the document for final publication
 - b) update and agree timescales for delivery mechanism for each priority as required
 - c) agree performance indicators that will be used to measure progress.

3. **Council Vision, Priorities and Actions**

- 3.1. The Council Plan sets out the Council's agenda for improving service delivery to Craven communities, and organisational change.
- 3.2. The Plan sets out the Council's vision for Craven, the Council's priorities in achieving this vision and the actions and projects that will be delivered to against these priorities. It focuses on the top priorities for improvement. It does not include everything the Council will do.
- 3.3. The Vision and Priorities for 2016/2019 have been updated from those contained within the Council Plan 2015/2018.
- 3.4. The overall priorities have been reduced to 3 from 4 in order to bring a renewed focus to those issues of most importance. This has resulted in the Working with Communities and Greener Craven priorities being combined into a new 'Resilient Communities' priority focusing on: reducing health and wellbeing inequalities; enabling community groups across to achieve their ambitions; reducing waste to landfill and increasing re-use and recycling; and making Craven cleaner, safer and greener.
- 3.5. The 2016/2017 Budget Consultation included a question on the Council's current priorities. This asked consultees whether they thought the current priorities for 2015/18 were still the right ones for 2016/19. Support for Enterprising Craven and Working with Communities has increased compared to the 2015/16 consultation when 75% and 67% respectively, said yes. However, there is reduced support for Greener Craven and Financial Resilience than the 2015/16 consultation when 94% and 100% said yes.

2016/2017 - Results of Budget Consultation - Priorities Question



- 3.6. Members are recommended to approve the Council Plan 2016/ 2019 and give delegated authority to the Chief Executive to approve the design and format of the document for final publication, adjust milestones for each action as required and agree performance indicators that will be used to measure progress.

4. **Implications**

4.1. **Financial and Value for Money (vfm) Implications**

None arising directly from this report. However, the successful achievement of the Council Plan is dependent on the financial and other resources available to the Council. The Council aims to ensure that resources are targeted to deliver its priorities through its service and financial planning processes and ongoing development of the Council's Medium Term Financial Plan (MTFP).

4.2. **Legal Implications**

The Council Plan is subject to approval by Members in accordance with the Council's Constitution.

4.3. **Contribution to Council Priorities**

The Council Plan sets out the Council's intentions in relation to the delivery of its priorities.

4.4. **Risk Management**

None arising directly from this report.

4.5. **Equality Analysis**

It is considered that the Council Plan does not have the potential to cause negative impact or discriminate against different groups in the community based on age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex or sexual orientation. Equality issues arising from the implementation of each action/project contained in the Plan will be further considered as required by those responsible at implementation stage.

A number of actions contained within the plan focus on eliminating inequalities within Craven communities.

5. **Consultations with Others**
Local residents/partners via Budget Consultation
Corporate Leadership Team (CLT) and Senior Leadership Team
Member Leadership Team
6. **Access to Information: Background Documents**
Consultation Results
7. **Author of the Report**
Claire Hudson, VFM and Improvement Manager
Telephone 01756 706493 E-mail: chudson@cravendc.gov.uk
8. **Appendices**
Appendix A - Council Plan 2016/2019 - Proposals

Council Plan 2016/2019 – Proposals

Our Vision

‘For Craven to be an increasingly prosperous place with strong and vibrant communities that celebrate their unique rural and urban settings, and where all residents enjoy a good quality of life.’

Our Priorities

ENTERPRISING CRAVEN

- facilitating economic growth across Craven

What we will do

Enable the provision of 290 homes per year across Craven to meet the needs of our current and future communities

How we will do this

- Allocating a suitable supply of land for all types of residential development and increasing the supply of affordable housing

Key delivery mechanisms include:

- Publication of the Local Development Plan
- Implementation of Shared Ownership Schemes to create a minimum of 45 shared ownership homes by April 201
- Use of policies to enable the provision of 80 affordable homes per year

Stimulate business growth

How we will do this

- Enabling the development of 8 hectares of new employment land by 2020

Key delivery mechanisms include:

- Development of the South Skipton Employment Zone
- Creation of new employment sites in Bentham, Ingleton and Settle
- Development of employment space at Threshfield Quarry and Skipton Rock Quarry
- Completion of the Skipton Flood Alleviation Scheme

- Improving the quality and capacity of the transport infrastructure serving the District

Key delivery mechanisms include:

- Development of Skipton Railway Station
- Creation of a Railway Station at Cross Hills
- Linking the Bolton Abbey/Embsay line to the national rail network
- Lobbying for improvements to the main trunk roads – A56, A59, A65, A6068 and A629

- Ensuring new and existing businesses have access to, and are able to benefit from business support services

Key delivery mechanisms include:

- Support for the delivery of the Ad-Venture Enterprise Growth Programme
- Appointment of SME Growth Manager in collaboration with Leeds City Region Local Enterprise Partnership
- Support for the delivery of the Digital Enterprise Business Support Programme
- Support for the delivery of the Yorkshire Dales LEADER Programme

- Ensuring all businesses and residents in Craven to have access to a high quality broadband connection by 2020

Key delivery mechanisms include:

- Support for delivery of Broadband Delivery UK funded activity through the Superfast North Yorkshire programme
- Working with businesses and communities to support delivery of alternative broadband technologies including wireless and fibre to the home networks
- Investigation and delivery of municipal WiFi networks in market towns

Improve the economic vitality of Craven's market towns and villages

How we will do this

- Enhancing the quality of the trading environment within the District's core retail centres

Key delivery mechanisms include:

- Development and delivery of actions plans for Bentham, Cross Hills, Ingleton and Settle
- Working with partners to support delivery of the Skipton (BID) Business Improvement District
- Implementation of the Car Parking Strategy

- Improving access to and enjoyment of Craven's great heritage and culture

Key delivery mechanisms include:

- Development of Skipton Town Hall into a vibrant cultural community venue
- Delivery of the Access Development Plan for the Leeds & Liverpool Canal

- Collaborating with tourism partners to grow the value of visitor spend

Key delivery mechanisms include:

- Supporting the Destination Dales partnership
- Hosting a finish for the 2016 Tour de Yorkshire

RESILIENT COMMUNITIES

- creating sustainable communities across Craven

What we will do

Enable active communities and improve quality of life

How we will do this

- Reducing health and wellbeing inequalities

Key delivery mechanisms include:

- Establishing a Health and Well Being Leaders Forum
- Identifying and implementing a range of projects to reduce health inequalities
- Working with partners to re-settle and support Syrian refugees located to the District under the Government's resettlement scheme

- Enabling community groups across the District to achieve their ambitions

Key delivery mechanisms include:

- Launching a Member ward grant programme
- Providing support to a range of community groups across the District and facilitating community projects
- Maximising the use of Planning Gain to provide funding for community project
- Working with partners to improve the life chances of young people and the quality of life for residents living on Greatwood and Horse Close, South Skipton

Create greener communities

How we will do this

- Reducing waste to landfill and increasing re-use and recycling

Key delivery mechanisms include:

- Promoting and increasing take up of the Council's commercial recycling scheme
- Reviewing household waste and recycling service delivery to achieve household recycling targets and maximise income from recycled waste
- Exploring the option of a joint waste authority with North Yorkshire Partners

- Making Craven's public spaces cleaner, safer and greener

Key delivery mechanisms include:

- Adopting and working with relevant agencies to implement the powers contained in the Anti-social Behaviour, Crime and Policing Act 2014 to better protect communities from anti-social behaviour

FINANCIAL SUSTAINABILITY - ensuring a self-sustainable Council

What we will do

Eliminate the reliance on Government Revenue Support Grant by 2020

How we will do this

- Ensuring expenditure is prioritised, regularly reviewed and reflects resident's priorities

Key delivery mechanisms include:

- Reviewing and implementing the Council's Long Term Financial Strategy 2016/2010
- Undertaking a budget consultation with residents and stakeholders

- Improving the Council's commercial acumen and generating additional income

Key delivery mechanisms include:

- Implementing the Council's Income and Savings Plan
- Exploring and exploiting opportunities to the Council presented through devolution

- Maximising the Council's assets for the long term sustainability of the Council and the District

Key delivery mechanisms include:

- Implementing the Council's Acquisition and Regeneration Investment Strategy to provide a framework for the acquisition of property assets to improve the well-being of the District
- Implementing key projects in the Council's Asset Management Plan