

**Policy Committee –
1st March 2016**

**REVENUE BUDGET MONITORING REPORT -
QUARTER 3 2015/2016**



Report of the Strategic Manager – Financial Services (s151 Officer)

Lead Member – Finance: Councillor Mulligan

Ward(s) affected: All

1. Purpose of Report

1.1 To advise members of the revenue budget position of the Council, based on the Quarter 3 review of income and expenditure to the end of December 2015.

2. Recommendations

2.1 Members note the revenue budget a monitoring position as at 31st December 2015.

2.2 Members approve the transfer of £47k of savings to be achieved this year and identified as green in Appendix B to the Future Year Budget Reserve, for support to the 2016/17 budget and beyond.

2.3 Members note that the Councils Long Term Financial Plan will be amended to take account of the 'green' savings in 2016/17 and beyond where these are not currently allowed for in the budget.

2.4 Members approve the transfer of £154k of the forecasted budget surplus to earmarked reserves as detailed in paragraph 5.7 of the report.

3. Background Information

3.1 On 17th February 2015 the Council approved its Net Revenue Budget at £7,183k for 2015/16. This was subsequently increased by 2014/15 revenue budget slippage amounting to £145k and capital programme slippage and additions £385k.

3.2 In addition since as at the 31 December the Council has approved £121k of supplementary estimates to be funded from earmarked reserves. This gives a revised Net Revenue Budget at £7,834k for 2015/16.

4. Quarter 3 Financial Performance – Revenue Budget

- 4.1 Based on the December budget monitoring exercise the Council's performance against budget is a forecasted underspend of £179k for the full financial year. Projected financial performance at the end of Q3 is summarised in Table 1 below and shown in detail at Appendix A. This includes £51k from the Council's Income and Savings Plan shown at Appendix B
- 4.2 Service Related Costs
Services are currently showing a projected favourable variance of £179k. Details of the variances are set out in Appendices A1 to A4. The main factors giving rise to the variances are:
- 4.3 Chief Executive / Director of Services
✓ Savings in employee costs of £34k across various services
✓ Income from staff Secondment £24k.
✓ Vacancies held in Business Support as Contingency £37k
✓ Increase in Admin Penalty income £26k
X Net increase in rent allowance charges £48k
- 4.4 Resources
X Increase in employee costs of £39k across various services
X Increase in Agency staff for Property Services £70k.
X Increase in Maintenance costs at Depot due to Health & Safety works £12k
X Increase in External services and Premises costs in Car Parks £22k
✓ Increase in Car Park Fee income £15k
X Increase costs due to the severe flooding in district meaning a net cost of £20k
- 4.5 Community
✓ Waste Management Services are projecting an underspend of £17k. This includes;
X reduced recycling income of £19k, £8k on a new heating system at the workshop, Increased Agency usage in Recycling and Garden Waste
✓ a reduction in forecasted vehicle fleet costs, an increase in Commercial bin/bag sales £9k
✓ Income in Development Control well ahead of expected, £37k ahead of revised target.
X Increased salary costs in Building Control £10k
X Aireview House predicting a deficit of £22k, due to a rental expectations negative swing of £46k.
✓ Increase in EPA and sampling income in Environmental Health, £20k
X Craven Pool & Fitness Centre is forecasting an additional staff costs due to under estimation of the effect of auto-enrolment £24k.
✓ Reduction in Mercury Abatement Costs £10k.
- 4.6 Corporate:
At the end of the first quarter Corporate Costs were showing a projected positive variance of £50k due increased income from investments, as a consequence of the changes made to the Council's Treasury Management

Strategy and improved cash flows and a reduction to the amount required to be set aside for debt repayment.

Table 1: Summary Of Q1 Forecasted Outturn Position As At 31 December 2015

	Revised Budget 2015/16 £	Expected Outturn 2015/16 £	(Under) / Overspend 2015/16 £
<u>Services</u>			
Chief Executive / Director of Services	1,990,603	1,869,707	(120,896)
Resources Department	1,684,198	1,755,695	71,497
Community Department	2,391,227	2,261,548	(129,678)
Total Service Related Costs	6,066,027	5,886,950	(179,077)
<u>Corporate Costs</u>			
Investment Income	(75,400)	(75,400)	0
Interest Payable	255,710	255,710	0
MRP for Capital Financing	323,570	323,570	0
Revenue Funding For Capital Programme	794,296	794,296	0
Corporate Contingency	94,060	94,060	0
Support to Parishes	56,595	56,595	0
Revenue Budget	7,514,858	7,335,781	(179,077)
Contributions To / (From) Earmarked Reserves	(1,752,594)	(1,752,594)	
Amount to be met from CTax, Rates & Grant	6,081,580	6,081,580	

4.7 During quarter 3 the work on the Local Plan has been rescheduled and elements of it will now slip to 2016/17 for completion. The work on the Plan is being funded in part from the Planning Reserve and the actual value of this slippage will be confirmed as part of the closedown process and the funds withdrawn from the reserve adjusted accordingly.

4.8 Savings

The Council's financial pressures for its budgets will continue. The estimate from the Long Term Financial Strategy (LTFS) was that savings or additional income of at least £266k is required for 2016/17. This was estimated

to increase by a further £410k by 2019/20 to give a total of £676k savings required by then. However, based on the latest government announcements and the Budget presented to Policy Committee on the 16th February 2016 this figure will increase. The exact figures will be updated following approval of the Council Tax, by Council on the 25th February 2016.

4.9 Work on projects has commenced in 2015/16 to ensure delivery of them and this is estimated to generate savings of £91k. However, this is £63k short of the latest estimated 2016/17 requirement and £40k short of the target set for 2015/16. This information is summarised at Appendix B.

4.10 As detailed in Appendix B currently £47k of additional savings (£44k already approved at Q2) had been achieved by the end of December. It is intended that these savings are carried forward to support budget pressures in future years. Budgets have been adjusted in Quarter 3 to reflect these savings.

4.11 Main Risk Areas

The 2015/16 Revenue Budget report highlighted the main risk areas to the Council as sustaining income levels in the current economic climate, and implementing the savings that have been built into the budget. These risks will continue in to 2016/17 and beyond.

4.12 Income Streams

All income streams are monitored on a monthly basis and at the end of quarter 3 overall were 7.24% ahead of target.

4.13 Budget monitoring clinics are held with budget holders on a quarterly basis.

4.14 Statistics showing performance against income and salary budgets are also presented to CLT on a monthly basis.

4.15 As part of the monitoring of income streams members requested a more detailed analysis of Car Parking Income. This information is attached as Appendix C.

4.16 £113k grant income received in Partnerships and Communications, held for various different capital programme items to use to fund set-up and ongoing maintenance.

5. Financial Position

5.1 The Council has a General Fund unallocated balance of £995k at 1 April 2015. It is expected that this balance will remain during 2015/16.

5.2 The Council's policy was to maintain the General Fund Balance at a prudent level. This is essential in order to mitigate against the risk of unplanned movements from budgeted net expenditure levels and to cover for day to day cash flow variances. Moreover, a robust level of reserves will help the Council mitigate against the risks of ongoing funding cuts. For 2015/16 this level was agreed as adequate. The current LTFS has assumed balance will

be maintained.

- 5.3 The 2015/16 revenue budget is not without pressures, and as a consequence the contingency was set at £75k. The Council had a surplus on its 2014/15 revenue budget and it was agreed to utilise £25k for 2015/16 contingency thereby increasing the budget to £100k.
- 5.4 The funding for the 2015/16 capital programme was agreed as part of the budget setting. Members agreed that £409k from earmarked reserves would be utilised to fund the capital programme. This has been included in the revenue budget. This has increased to £794k as a consequence of the slippage and its funding from the 2014/15 capital programme.
- 5.5 As part of the year end accounts processes members agreed to £120k of budget slippage from 2014/15 to 2015/16. This has been included within the revised budget.
- 5.6 To date Members have approved £121k of supplementary estimates, for a number of projects including those funded through New Homes Bonus. The financial impact of these decisions on earmarked reserves is included within this report. Completion of these projects may roll into 2016/17 and budgets will be adjusted accordingly in Quarters 3 and 4.
- 5.7 The forecasted surplus at the end of Quarter 3 is £179k. It is proposed that contributions of £154k are made to the following reserves £47k be contributed to the Future Year Budgets Reserve as identified in paragraph 4.9 and in addition, Planning (£28k), Business Rates Contingency (£46k) and Buildings (£33k).

6. Summary

- 6.1 The impact of the economy on the Council's income streams and their volatility is a risk to the Council and will need to be managed closely going forward.
- 6.2 The General Fund Revenue Balance currently stands at £995k. This will assist in mitigating against the risk of unplanned movements from budgeted net expenditure levels, as well as the impact of changes in local government funding.
- 6.3 The Council had £5,615k in earmarked reserves at 1 April 2015 and estimates contributions of £961k (including the £18k from the savings plan) will be made to them during the year and £3,662k will be either utilised in 2015/16 or has been committed for use (this includes projects approved as part of the capital programme). Table 2 shows the details.

Table 2 - Earmarked Reserves

<u>Description</u>	<u>Opening Balance</u> 1 April 2015	<u>Contribution</u>	<u>Utilisation / Commitments</u>		<u>Forecasted Available Balance</u> 31 March 2016
			<u>15/16 Utilisation</u>	<u>Commitments</u>	
	£'000	£'000	£'000	£'000	£'000
New Homes Bonus	1,085	794	(628)	(886)	365
Enabling Efficiencies	393	20	(111)	(95)	207
Planning	386	78	(264)	0	200
Vehicles	650	80	(225)	0	505
IT Replacement	650	80	(265)	0	465
Buildings	350	98	(98)	0	350
Contingency	146	0	(146)	0	0
Business Rates (1)	1,510	75	(960)	0	625
Future Year Budget (2)	299	91	(44)	0	346
Insurance	40	10	0	0	50
Other	106	0	0	0	106
Total (3)	5,615	1,326	(2,741)	(981)	3,219

(1) Council has a potential liability of £364k from 2014/15 NDR. The exact total has been confirmed in January 2016 for payment in 2016/17.

(2) Contribution reflects known savings identified green on Appendix B.

(3) The commitments of £981k include funding approved for projects which will commence or be completed after 1 April 2016.

7. Implications

7.1 Financial and Value for Money Implications

All financial implications are contained in the body of the report.

7.2 Legal implications

None as a direct result of this report. The Council set a balanced budget for 2015/16, and going forward it is a further requirement that the budget is balanced.

7.3 Contribution to Council Priorities

The delivery of a balanced and managed budget is critical to the well-being of the Authority.

7.4 **Risk Management**

Failure to achieve a balanced budget in the financial year would have had serious consequences for the Council.

7.5 **Equality Impact Assessment**

The Council's Equality Impact Assessment Procedure **has been** followed. An Equality Impact Assessment **has not** been completed on the proposals as completion of **Stage 1- Initial Screening** of the Procedure identified that the proposed policy, strategy, procedure or function **does not have** the potential to cause negative impact or discriminate against different groups in the community based on •age • disability •gender • race/ethnicity • religion or religious belief (faith) •sexual orientation, or • rural isolation.

8. **Consultations with Others**

None

9. **Access to Information : Background Documents**

None

10. **Author of the Report**

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11. **Appendices**

Appendix A – Revenue Budget - analysis of projected outturn by Department / Cost Centre Group.
Appendix B – Income and savings plan.
Appendix C – Car Parking Income Performance

Summary Report

Reference	Description	Original Budget 2015/16 £	Virements & Supplementary Estimates 2015/16 £	Revised Budget 2015/16 £	Dec Projected Outturn 2015/16 £	(Under)/ Overspend 2015/16 £	Comments
A2	Chief Executive/Director of Services	1,903,580	87,023	1,990,603	1,869,707	(120,896)	
A3	Resources Department	1,668,411	15,787	1,684,198	1,755,695	71,497	
A4	Community Department	2,158,629	232,598	2,391,227	2,261,548	(129,678)	
	Total Service Related Costs	5,730,620	335,407	6,066,027	5,886,950	(179,077)	
	<u>Corporate Costs</u>						
	Investment Income	(61,400)	(14,000)	(75,400)	(75,400)	0	
	Interest Payable	255,710	0	255,710	255,710	0	
	Minimum Revenue Provision	350,570	(27,000)	323,570	323,570	0	
	Revenue Funding of Capital Programme	409,540	384,756	794,296	794,296	0	
	Corporate Contingency	75,000	(56,965)	18,035	18,035	0	Vired to services as required
	Support To Parishes	56,595		56,595	56,595	0	
	Member Ward Grants	15,000	(15,000)	0	0	0	Vired to services
	Revenue Bids	351,035	(351,035)	0	0	0	Vired to services
	Total Revenue Budget 2015/16	7,182,670	256,163	7,438,833	7,259,756	(179,077)	

	Original Budget 2015/16 £	Virements & Supplementary Estimates 2015/16 £	Revised Budget 2015/16 £	Dec Projected Outturn 2015/16 £	(Under)/ Overspend 2015/16 £	Comments
CLT	446,984	(6,000)	440,984	408,880	(32,104)	Income from secondment
Business Support	192,972	(144)	192,827	149,100	(43,727)	Contingency vacancies
Human Resources & Training	160,689	14,170	174,859	163,500	(11,359)	Saving on H&S provision
Communications & Partnerships	225,098	31,308	256,407	252,580	(3,827)	
Tour De France	0	0	0	0	0	
Craven Crime Reduction	(0)	10,000	10,000	(7,828)	(17,828)	£(18k) accrued income b/f
Customer Services	318,122	(10,000)	308,122	287,679	(20,443)	£(20k) reduction in employee costs.
Revenues & Benefits Services	134,750	(975)	133,775	173,205	39,430	£12k increase in employee costs, £(26k) increase in fees & charges (admin penalty), £3k increase in printing & stationery costs, £6k increase in postage, £4k increase in equipment costs, net £48k increase in rent allowances charges.
Information Services	424,965	48,663	473,629	442,591	(31,038)	Salary underspend of £(188)k offset by Agency Overspend of £164k
Total Chief Executive/Director of Services	1,903,580	87,023	1,990,602	1,869,707	(120,895)	

	Original Budget 2015/16 £	Virements & Supplementary Estimates 2015/16 £	Revised Budget 2014/15 £	Dec Projected Outturn 2015/16 £	(Under)/ Overspend 2015/16 £	Comments
Democratic Services	38,653	(34)	38,619	47,392	8,773	£12k increase in emp'ee costs (re A Mather elections OT), £(3k) savings in supplies and services £(6k) reduction in emp'ee costs (vacant post- Comm Admin). £(5k) reduction in computer charges, £(3k) reduction in other supplies and services IER funding b/f and salary savings of £(11)k as above. IER funding b/f and salary savings of £(11)k as above.
Democratic Representation	248,136	1,940	250,076	235,299	(14,777)	
Elections	84,781	9,196	93,977	85,556	(8,421)	
Electoral Registration	78,630	(9,196)	69,434	55,661	(13,772)	
Legal Services	159,028	3,790	162,819	160,738	(2,081)	
Total Legal & Democratic Services	609,228	5,697	614,925	584,646	(30,278)	
Properties (incl. Build to rent)	306,910	50,600	357,510	389,981	32,471	£20k increase in Agency costs (Build to Rent Manager). £12k increase in reactive maintenance cost (re Health & Safety works at Skipton Depot). £5k increase in External Services re Skipton Developments (Walker Morris costs), £(7k) increase in fees and charges, £5k increase in premises costs for BVS £18k increase in emp'ee costs (vacant post filled by Agency), £5k increase in equipment maintenance, £10k increase in external services, £5k increase in advertiding, £7k increase in premises costs, £(15k) increase in income £10k increase in reactive maintenance costs £13k increase in emp'ee costs, £14k increase in reactive maintenance, £(5k) decrease in external services.
Car Parks	(1,018,962)	(50,000)	(1,068,962)	(1,039,255)	29,707	
Public Conveniences	67,840	0	67,840	65,954	(1,886)	
Amenity Areas/Aireville Park	102,350	0	102,350	112,293	9,943	
Asset & Projects Service Unit/Estates	123,345	(1,217)	122,127	139,292	17,165	
Total Projects & Facilities	(418,517)	(617)	(419,134)	(331,735)	87,399	
Corporate Costs	986,460	0	986,460	1,012,790	26,330	£31k Vacancy Provision Amount held centrally Salary Underspends £(10)k & Small savings in Supplies and Services £(2)k
Financial Services	491,414	10,707	502,121	489,994	(12,127)	
Total Resources Department	1,668,585	15,787	1,684,372	1,755,695	71,324	

	Original Budget 2015/16 £	Virements & Supplementary Estimates 2015/16 £	Revised Budget 2015/16 £	Dec Projected Outturn 2015/16 £	(Under)/ Overspend 2015/16 £	Comments
Refuse Collection - Domestic	799,301	29,808	829,109	693,318	(135,791)	<p>£(60)k Salary reduced costs (Offset in other Cost Centres with Dept) & Reduced Vehicle Fleet Costs £(65)k again offset across others.</p> <p>£22k over in Salaries and £13k increased Disposal Costs. £26k under achieved Income offset by £(4) rental income and Reduced Vehicle Fleet Costs £(10)k and increased Bins Sales £(9)k.</p> <p>Salary savings</p> <p>Increase Agency usage £15k and the already forecasted reduction in Recyclate income £19k</p> <p>Replacement of Gas Heaters £8k, £12.5k reduced internal income (see reduction in labour cost across other CC)</p> <p>£(15)k salary saving offset by purchases of AWC calanders for 15-17</p> <p>Reduced Vehicle fleets costs £(15)k, but increased use of agency staff £35k and bin purchases £11k</p>
Refuse Collection - Commercial	(183,954)	460	(183,494)	(146,812)	36,682	
Street Cleansing	285,155	(5,577)	279,578	240,109	(39,469)	
Recycling	(276,571)	(21,569)	(298,140)	(241,628)	56,512	
Mechanics Workshop	20,376	3,447	23,822	43,499	19,677	
Waste Management Service Unit	205,587	16,711	222,298	203,430	(18,868)	
Garden Waste Scheme	(76,985)	(3,181)	(80,166)	(37,001)	43,165	
Total Waste Management	772,909	20,098	793,006	754,916	(38,092)	
Clean Neighbourhoods	0	0	0	0	0	
Environmental Health Services	381,997	(15,308)	366,689	371,265	4,576	
Emergency Planning	0	0	0	0	0	
Pest Control	0	0	0	0	0	
Culverts, Water Courses & Flood Pre	0	0	0	0	0	
Hackney Carriages	2,300	0	2,300	(4,065)	(6,365)	
Liquor Licencing	(36,370)	4,700	(31,670)	(33,733)	(2,063)	
Flooding	0	14,500	14,500	20,000	5,500	
Environmental Health Service Unit	14,550	(3,170)	11,380	10,080	(1,300)	
Total Environmental Health	362,477	721	363,198	363,547	348	

	Original Budget 2015/16 £	Virements & Supplementary Estimates 2015/16 £	Revised Budget 2015/16 £	Dec Projected Outturn 2015/16 £	(Under)/ Overspend 2015/16 £	Comments
Street Signs & GIS	(5,000)	0	(5,000)	(13,036)	(8,036)	
Historic Buildings	3,000	0	3,000	3,000	0	
Building Control - Non Fee Earning	36,216	(87)	36,129	38,748	2,619	Unbudgeted Salary Costs (Regrading in year)
Building Control - Fee Earning	(67,689)	7,087	(60,603)	(60,084)	519	Unbudgeted Salary Costs (Regrading in year)
Local Development Framework	163,422	264,300	427,722	424,486	(3,236)	
Local Land Charges	(79,338)	0	(79,338)	(122,806)	(43,468)	
Development Control	180,952	(130,144)	50,808	(29,057)	(79,865)	Salary savings (Maternity) and fees achieving above revised Target.
Planning (Service unit)	51,017	10,000	61,017	74,508	13,491	
Total Planning Services	282,580	151,156	433,736	315,759	(117,977)	
Aireview House	33,561	9,820	43,381	65,360	21,979	Forecast council tax indicates higher occupancy level
Homelessness	250,095	6,007	256,102	242,000	(14,102)	Spending on homelessness initiatives below budget
Private Sector & Housing Enabling	36,450	0	36,450	35,650	(800)	
Housing Service Unit	47,815	(173)	47,642	45,641	(2,001)	
Total Housing Services	367,921	15,654	383,574	388,651	5,076	
Economic Development	379,891	44,310	424,201	437,880	13,679	
		0				
Craven Swimming Pool	21,077	(12,615)	8,461	36,651	28,189	
		0				
Museum incl. Skipton TH	231,331	13,390	244,721	232,640	(12,081)	
		0				
Bereavement Services	(259,527)	(115)	(259,643)	(268,495)	(8,852)	£(10k) reduction in Mercury Abatement costs
Total Community Department	2,158,659	232,598	2,391,256	2,261,548	(129,708)	

Income & Savings Action Plan 2015/16 - 2018/19 (v32) Forecast of Savings required Update January 2016

Key:

Green	Income / Savings achieved - low risk
Amber	Income / Savings in progress- further work required - medium risk
Red	Income / Savings aspirational or not commenced - high risk (may require a change in council policy &/or member approval)

Ref No	Line No	Additional Income / Proposed Saving Service Area	Status	Revised			Target 2018/19	Progress / Comments	Lead Member	
				Target 2015/16 £	Projection 2015/16 £	Target 2016/17 £				Target 2017/18 £
E21	1	Revenues and Benefits Review	Red	15,000	15,000	20,000	20,000	20,000	Savings dependent upon Government legislation & review of expenditure budgets due to changes as consequence of localisation Ctax.	Carl Lis
E9	2	Housing Review	Red	10,000	0	0	20,000	20,000	Review scheduled 2016 / 17 Financial Year	Richard Foster
I15	3	Marketing	Red	10,000	10,000	10,000	10,000	10,000	Linked to revenue growth bid approved as part of 15/16 budgegt package. Post will be required to generate income.	Richard Foster
I16	4	Engine Shed Lane	Red	0	0	0	10,000	10,000	Options Appraisal Scheduled for 2016/17 financial year	Patrick Mulligan
I17	5	ITC / Revenues & Benefits startegic Partnership	Red	0	0	10,000	10,000	10,000	Project currently being developed	Carl Lis
E30	6	Aireview House	Red	0	0	0	10,000	10,000	Assessment of options for management of hostel undertaken - Included in Capital Programme 2016/17	Richard Foster
I18	7	Commercial Waste	Red	0	0	0	10,000	10,000	Report scheduled for Policy Committee Sept 2016	Alan Sutcliffe
TOTAL RED SAVINGS				35,000	25,000	40,000	90,000	90,000		
E2	8	Skipton Town Hall	Amber	67,930	0	38,330	76,660	76,660	First Floor Offices Let to Skipton Town Council : HoT agreed for 17/19 High Street let.	Simon Myers
I9	9	Building Homes For Shared Ownership / To Rent	Amber	0	0	15,000	30,000	45,000	3 commuted sum shared ownerships approved. Planning Approved on pilot site for 3 houses	Richard Foster
E18	10	Business Support service provision	Amber	9,500	9,500	13,500	13,500	13,500	Further savings from streamlining service provision.	Carl Lis
I13	11	HGV Parking	Amber	1,000	0	2,000	2,000	2,000	Approved by Policy Committee Dec 2015, Requires NYCC approval - target implementation date June 2016	Patrick Mulligan
I14	12	Craven Pool Parking	Amber	1,000	0	1,000	1,000	1,000	Approved by Policy Committee Dec 2015, Requires NYCC approval - target implementation date June 2016	Patrick Mulligan

APPENDIX B

Ref No	Line No	<u>Additional Income / Proposed Saving</u> <u>Service Area</u>	<u>Status</u>	Target 2015/16 £	Projection 2015/16 £	Target 2016/17 £	Target 2017/18 £	Target 2018/19	Progress / Comments	Lead Member
TOTAL AMBER SAVINGS				79,430	9,500	69,830	123,160	138,160		
P8	13	Mobile Phone Contract Renewal	Green	3,500	3,500	3,500	3,500	3,500	Mobile phone contract renewal	Carl Lis
E12	14	Settle TIC Review	Green	5,000	3,070	6,230	6,230	6,230	Review completed	Simon Myers
P8	15	Bank Contract Savings	Green	5,000	5,000	5,000	0	0	Bank Contract - years 2 and 3 of contract.	Patrick Mulligan
P8	16	Insurance Contracts	Green	10,000	10,000	10,000	10,000	10,000	Rebase following insurance renewal contract for 15/16	Patrick Mulligan
I8	17	Vending on Council Land	Green	5,000	5,000	5,000	5,000	5,000	List of sites now secured licences - expected income £5k	Patrick Mulligan
I12	18	Appointment of Chief Executive to Housing Board	Green	5,000	5,000	5,000	5,000	5,000	Appointment confirmed.	Richard Foster
I16	19	Health Referrals to Craven Pool	Green	0	12,500	12,500	0	0	Council will receive up to £12.5k for health fitness referrals from GP's as part of wellbeing initiative. 2 year trial initially.	Alan Sutcliffe
P8	20	External Audit Service (NEW)	Green	0	4,000	12,000	12,000	12,000	Fees expected to reduce by 25%, but current forecast indicates 6%. To be kept under review	Patrick Mulligan
E13	21	MRP Saving (NEW)	Green	0	31,105	31,105	31,105	31,105	Adjustment of funding of 2014/15 capital programme alignment of borrowing to longer life assets & slippage.	Patrick Mulligan
E2	22	Skipton Town Hall	Green	67,930	8,490	33,940	33,940	33,940	Lease agreed with Skipton Town Council	Simon Myers
I10	23	Car Park Charging for Blue Badge Holders	Green	30,000	3,000	30,000	30,000	30,000	All approvals in place. Implementation from Jan 2016	Patrick Mulligan
TOTAL GREEN SAVINGS				131,430	90,665	154,275	136,775	136,775		

Ref No	Line No	Status	Target	Projection	Target	Target	Target
			2015/16 £	2015/16 £	2016/17 £	2017/18 £	2018/19
		Additional Income / Proposed Saving					
		Service Area					
		Income / Savings	245,860	125,165	264,105	349,935	364,935
		Savings Inflation Adjustment	4,917	2,503	5,282	6,999	7,299
		Total Income / Savings	250,777	127,668	269,387	356,934	372,234
		Savings Required As per 2015/16 LTFS / MTFS	0	0	213,000	440,000	440,000
		Target	300,000	300,000	500,000	500,000	500,000
		Headroom (+) / Deficit (-)	-49,223	-172,332	-230,613	-143,066	-127,766
		Total Income / Savings Analysis					
		Green	131,430	90,665	154,275	136,775	136,775
		Amber	79,430	9,500	69,830	123,160	138,160
		Red - Identified Projects	35,000	25,000	40,000	90,000	90,000
		Total	245,860	125,165	264,105	349,935	364,935
		GAP BETWEEN TARGET AND SAVINGS IDENTIFIED	54,140	174,835	235,895	150,065	135,065

Progress / Comments

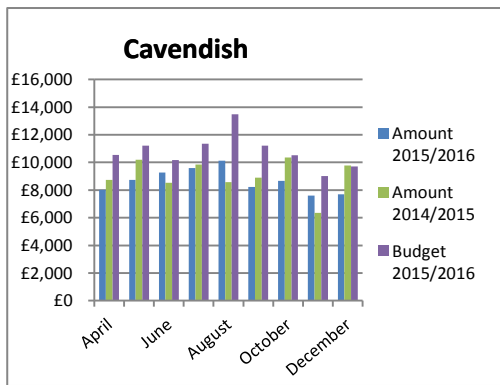
Lead Member

MTFS savings required updated as part of the budget strategy, based on latest information. But does not take into account loss of Land Charges Service

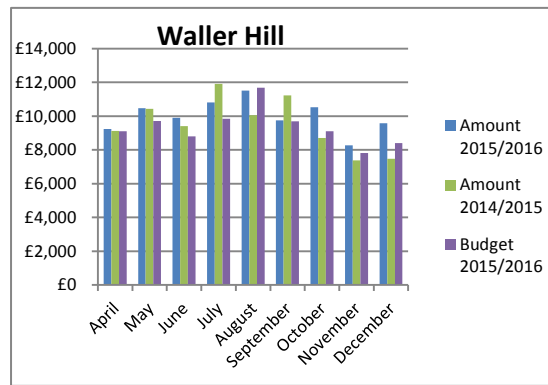
Parking Fees April – December 2015 (2015/2016 FYR)

2015/2016	Cavendish Street			Waller Hill			Coach Street			High Street			Bunkers Hill		
	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016
Month															
April	£ 8,015	£ 8,728	£ 10,532	£ 9,241	£ 9,123	£ 9,116	£ 33,264	£ 32,207	£ 31,218	£ 47,794	£ 43,860	£ 49,020	£ 1,347	£ 1,436	£ 1,462
May	£ 8,736	£10,200	£ 11,218	£ 10,473	£ 10,428	£ 9,710	£ 33,415	£ 32,451	£ 33,251	£ 51,642	£ 57,470	£ 52,212	£ 1,549	£ 1,728	£ 1,557
June	£ 9,259	£ 8,530	£ 10,165	£ 9,895	£ 9,409	£ 8,798	£ 31,315	£ 31,853	£ 30,129	£ 49,690	£ 49,119	£ 48,310	£ 1,695	£ 1,841	£ 1,411
July	£ 9,603	£ 9,859	£ 11,365	£ 10,819	£ 11,919	£ 9,847	£ 37,334	£ 35,728	£33,723	£ 53,825	£ 50,289	£ 51,953	£ 1,525	£ 1,864	£ 1,579
August	£ 10,138	£ 8,583	£ 13,484	£ 11,505	£ 10,047	£ 11,681	£ 40,708	£ 37,692	£40,003	£ 59,688	£ 49,278	£ 62,814	£ 1,907	£ 1,387	£ 1,873
September	£ 8,222	£ 8,900	£ 11,206	£ 9,759	£ 11,239	£ 9,699	£ 34,235	£ 37,196	£30,215	£ 57,334	£ 53,142	£ 52,155	£ 1,548	£ 1,462	£ 1,556
October	£ 8,678	£ 10,359	£ 10,520	£ 10,527	£ 8,715	£ 9,105	£ 30,976	£ 33,585	£ 31,182	£ 52,744	£ 57,264	£ 48,963	£ 1,775	£ 1,481	£ 1,460
November	£ 7,600	£ 6,352	£ 9,026	£ 8,269	£ 7,377	£ 7,812	£ 21,636	£ 33,411	£ 26,753	£ 52,320	£ 43,544	£ 42,009	£ 620	£ 1,168	£ 1,253
December	£ 7,694	£ 9,778	£ 9,712	£ 9,573	£ 7,481	£ 8,406	£ 25,670	£ 32,222	£ 28,786	£ 56,760	£ 49,804	£ 45,201	£ 1,717	£ 1,283	£ 1,348
	£77,942	£81,287	£ 97,229	£ 90,061	£85,737	£ 84,175	£ 288,554	£ 303,294	£ 288,258	£ 481,797	£ 442,771	£ 452,637	£ 13,683	£ 13,349	£ 13,500
Variance		-£ 3,345	-£ 19,287		£ 4,325	£ 5,887		-£ 14,740	£ 295		£39,026	£ 29,160		£ 334	£ 183

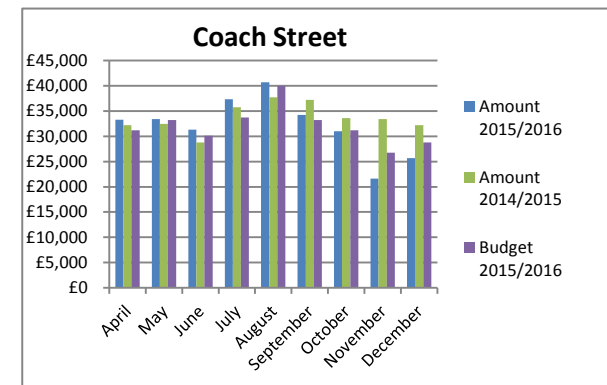
2015/2016	Ashfield Road			Whitefriars			Greenfoot			Backgate & Community Centre		
	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016	Amount 2015/2016	Amount 2014/2015	Budget 2015/2016
Month												
April	£ 4,556	£ 4,013	£ 3,870	£ 5,492	£ 4,740	£ 4,214	£ 2,276	£ 1,856	£ 1,548	£ 1,855	£ 2,517	£ 2,064
May	£ 4,528	£ 4,733	£ 4,122	£ 5,596	£ 5,055	£ 4,488	£ 1,725	£ 1,996	£ 1,649	£ 1,970	£ 1,955	£ 2,198
June	£ 4,107	£ 5,594	£ 3,735	£ 5,327	£ 5,636	£ 4,067	£ 1,713	£ 1,855	£ 1,494	£ 1,361	£ 1,297	£ 1,992
July	£ 5,127	£ 6,097	£ 4,181	£ 6,024	£ 6,737	£ 4,552	£ 2,132	£ 2,334	£ 1,672	£ 2,199	£ 3,075	£ 2,230
August	£ 5,985	£ 5,226	£ 4,959	£ 6,656	£ 5,873	£ 5,400	£ 3,013	£ 2,126	£ 1,984	£ 3,328	£ 3,268	£ 2,645
September	£ 4,854	£ 6,157	£ 4,118	£ 4,964	£ 7,449	£ 4,484	£ 2,824	£ 2,144	£ 1,647	£ 2,555	£ 1,719	£ 2,196
October	£ 4,571	£ 4,436	£ 3,866	£ 4,770	£ 3,489	£ 4,209	£ 1,935	£ 1,712	£ 1,546	£ 2,556	£ 1,132	£ 2,062
November	£ 2,548	£ 3,727	£ 3,317	£ 2,474	£ 3,031	£ 3,611	£ 1,104	£ 970	£ 1,327	£ 358	£ 611	£ 1,769
December	£ 4,123	£ 2,689	£ 3,569	£ 2,213	£ 2,080	£ 3,886	£ 810	£ 932	£ 1,427	£ 498	£ 470	£ 1,903
	£ 40,400	£ 41,674	£ 35,735	£ 43,515	£ 43,091	£ 38,911	£ 17,532	£ 15,925	£ 14,294	£ 16,680	£ 16,043	£ 19,058
Variance		-£ 1,274	£ 4,666		£ 425	£ 4,604		£ 1,607	£ 3,238		£ 636	-£ 2,378



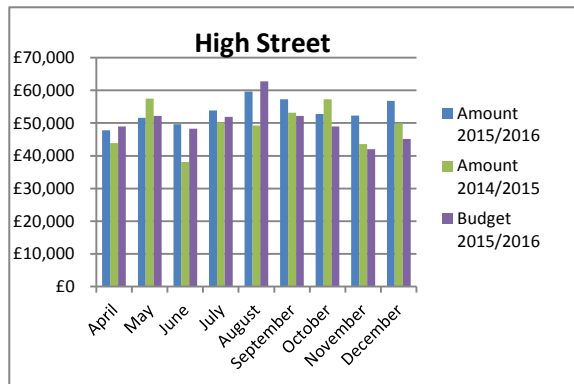
Comments: Income reduced by 4.1% (£3,345) over same period last year and decreased by 19.8% (£19,287) on budget



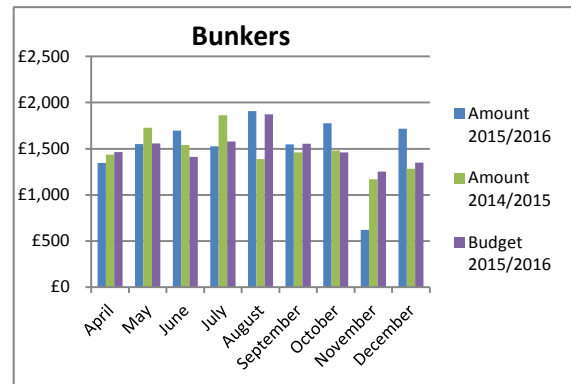
Comments: Income increased by 5.1% (£4,325) over same period last year and increased by 6.9% (£5,887) on budget



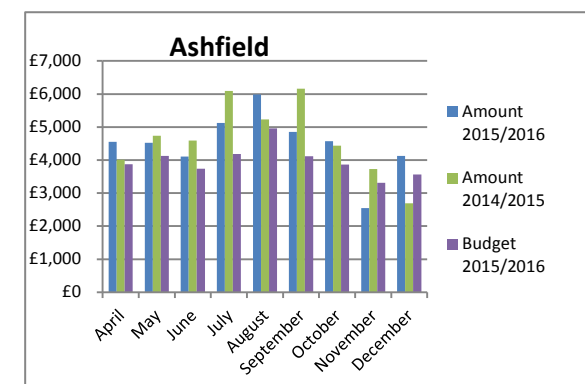
Comments: Income reduced by 4.9% (£14,740) over same period last year and increased by 0.1% (£295) on budget



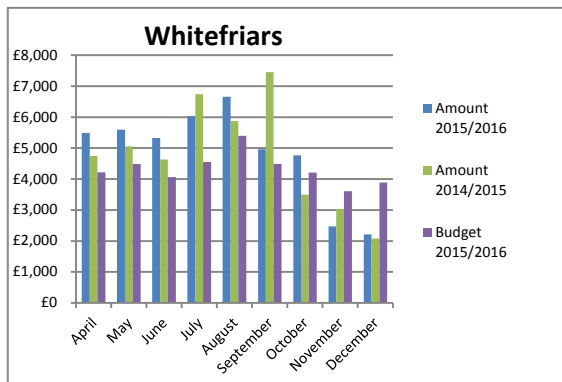
Comments: Income increased by 8.8% (£39,026) over same period last year and increased by 6.4% (£29,160) on budget



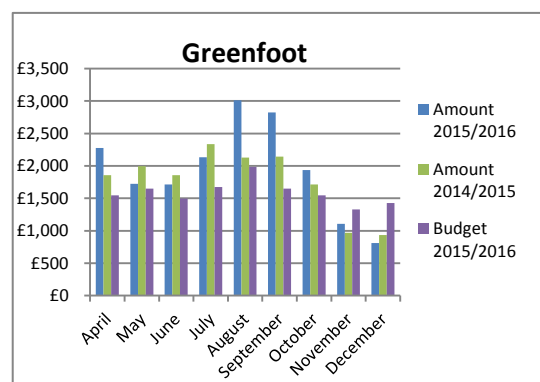
Comments: Income increased by 2.5% (£334) over same period last year and increased by 1.4% (£183) on budget



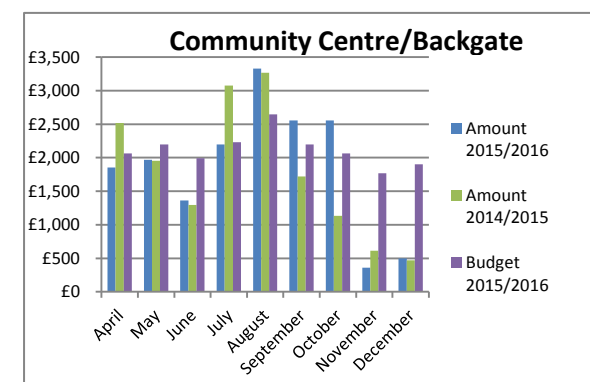
Comments: Income reduced by 3.1% (£1,274) over same period last year and increased by 13.1% (£4,666) on budget



Comments: Income increased by 1% (£425) over same period last year and increased by 11.8% (£4,604) on budget



Comments: Income increased by 10.1% (£1,607) over same period last year and increased by 22.7% (£3,238) on budget



Comments: Income increased by 4% (£636) over same period last year and decreased by 12.5% (£2,378) on budget