

Policy Committee – 13th September 2016



REVENUE BUDGET MONITORING REPORT - QUARTER 1 2016/17

Report of the Strategic Manager – Financial Services (s151 Officer)

Lead Member – Finance: Councillor Mulligan

Ward(s) affected: All

1. **Purpose of Report**

- 1.1 To advise members of the revenue budget position of the Council, based on the Quarter 1 review of income and expenditure to the end of June 2016.

2. **Recommendations**

- 2.1 Members note the revenue budget a monitoring position as at 30 June 2016
- 2.2 Members note that £12.3k of the savings expected to be achieved this year are identified as green in Appendix B and that these savings will be carried forward for support to the 2017/18 budget and beyond.
- 2.3 That the Councils Long Term Financial Plan be amended to take account of the 'green' savings in 2017/18 and beyond where these are not currently allowed for in the budget.

3. **Background Information**

- 3.1 On 16th February 2016 the Council approved its Net Revenue Budget at £7,896 for 2016/17. This was subsequently increased by 2015/16 revenue budget slippage amounting to £195k and capital programme slippage and additions £319k. Giving a revised Net Revenue Budget at £8,410k for 2016/17.
- 3.2 The budget included:
- A contribution of £18k to Parishes to assist them with the impact of the localisation of council tax.
 - A contribution of £72k from previous years Council Tax Collection Fund surpluses.
 - A contribution of £364k to the Business Rates Collection Fund Deficits
 - New Homes Bonus Grant of £1,086k
 - Net Contributions to/from Earmarked Reserves of £1,451k
 - A Corporate Contingency of £75k.
 - Member Grants for their Wards £15k

4. Quarter 1 Financial Performance – Revenue Budget

- 4.1 Based on the June budget monitoring exercise the Council's performance against budget is a projected underspend of £119k for the full financial year. This includes £12.3k from the Council's Income and Savings Plan shown at Appendix B.
- 4.2 Projected financial performance at the end of Q1 is summarised in Table 1 below and shown in detail at Appendix A.

Table 1: Summary Of Q1 Forecasted Outturn Position As At 30 June 2016

	Revised Budget £	Expected Outturn £	(Under) / Overspend £
<u>Services</u>			
Chief Executive / Director of Services	1,981,917	1,816,677	(94,801)
Resources Department	1,705,795	1,659,626	(46,169)
Community Department	2,413,486	2,435,202	21,716
Total Service Related Costs	6,101,199	5,911,505	(119,255)
<u>Corporate Costs</u>			
Investment Income	(59,880)	(59,880)	0
Interest Payable	255,710	255,710	0
MRP for Capital Financing	321,000	321,000	0
Revenue Funding For Capital Programme	986,778	986,778	0
Corporate Contingency	100,000	100,000	0
Support to Parishes	17,760	17,760	0
NHB Projects Approved to Commence	687,120	687,120	0
Revenue Budget	8,409,687	8,050,434	(119,255)
Contributions To / (From) Earmarked Reserves	(1,450,797)	(1,450,797)	0
Amount to be met from CTax, Rates & Grant	6,958,890	6,958,890	0
Forecast Net (Surplus) / Deficit **	0	0	(119,255)

*** This will be available to be transferred to earmarked reserves to support the future years budgets.*

- 4.3 Service Related Costs
Services are currently showing a projected favourable variance of £119k. Details of the variances are set out in Appendices A1 to A4. The main factors giving rise to the variances are:
- 4.4 Chief Executive / Director of Services
✓ Savings in employee costs of £68k across various services
- 4.5 Resources
✓ Savings in employee costs of £64k in Asset and Commercial Services
X Offset by £35k Vacancy factor in Corporate Costs.
- 4.6 Community
✓ Waste Management Services are projecting an underspend of £23k. This includes £20k additional income from newly introduced Transfer Note Charge.
✓ Savings in salaries from Environmental Health of £35k.
X Reduced forecast of Building Control income £25k
X Aireview House showing £22k overspend as a result of £60k premises and external service costs offset by £41k rent receivable.
✓ Museum showing salary savings of £33k & Town Hall showing salary savings of £9k and £11k underspend in Premises costs.
X Local Plan Overspends £96k – to be met from Reserve as part of the planned draw down from the Planning Reserve.
- 4.7 Corporate:
At the end of the first quarter Corporate Costs are showing a projected Outturn as originally forecasted.
- 4.8 Savings
The Council's financial pressures for its budgets will continue. The current estimate from the 2016/17 Medium Term Financial Plan (MTFP) is that savings or additional income of £828k is required for 2017/18 and £1,060k for 2018/19. However there is a risk that this could increase. The Long Term Financial Strategy (LTFS) for 2017/18 and beyond is currently being updated as part of the budget process.
- 4.9 Work on identified projects is continuing in 2016/17 to ensure delivery of them. £12.3k has been delivered by Q1 and a further £5.4k is estimated. However, this is £282k short of the current target set for 2016/17. This information is summarised at Appendix B. Work has commenced on identifying a number of further projects to deliver the savings required, these will be added to the plan as they are confirmed as suitable, affordable and achievable.
- 4.10 As detailed in Appendix B currently £12.3k of savings had been achieved by the end of June. It is intended that these savings are carried forward to support budget pressures in future years. Budgets will be adjusted in Quarter 2 to reflect these savings.
- 4.11 Main Risk Areas
The 2016/17 Revenue Budget report highlighted the main risk areas to the

Council as sustaining income levels in the current economic climate, and implementing the savings that have been built into the budget. These risks will continue in to 2017/18 and beyond.

- 4.12 The achievement of additional income streams and or efficiencies is critical to the council if it is to balance its budget from 2017/18 and beyond and is a major risk to the council as it sees its revenue support grant reduced from £1.183m in 2015/16 to nil by 2018/19.
- 4.13 Income Streams
All income streams are monitored on a monthly basis and at the end of quarter 1 overall were 1.4% ahead of target.
- 4.14 Budget monitoring clinics are held with budget holders on a quarterly basis.
- 4.15 Statistics showing performance against income and salary budgets are also presented to CLT on a monthly basis.
- 4.16 Additional information relating to Car Parking income is provided only as an appendix to this report. This is Appendix C.

5. Financial Position

- 5.1 The Council has a General Fund unallocated balance of £995k at 1 April 2016. It is expected that this balance will remain during 2015/16.
- 5.2 The Council's policy was to maintain the General Fund Balance at a prudent level. This is essential in order to mitigate against the risk of unplanned movements from budgeted net expenditure levels and to cover for day to day cash flow variances. Moreover, a robust level of reserves will help the Council mitigate against the risks of ongoing funding cuts. For 2016/17 this level was agreed as adequate. The current LTFS and MTFP has assumed balance will be maintained.
- 5.3 The 2016/17 revenue budget is not without pressures, and as a consequence the contingency was set at £75k. The Council had a surplus on its 2015/16 revenue budget and it was agreed to utilise £25k for 2016/17 contingency thereby increasing the budget to £100k.
- 5.4 The funding for the 2016/17 capital programme was agreed as part of the budget setting. Members agreed that £668k from earmarked reserves would be utilised to fund the capital programme. This has been included in the revenue budget. This has increased to £987k as a consequence of the slippage and its funding from the 2015/16 capital programme.
- 5.5 As part of the year end accounts processes members agreed to £170k of budget slippage from 2015/16 to 2016/17. This has been included within the revised budget.

6. Summary

- 6.1 The impact of the economy on the Council's income streams and their volatility is a risk to the Council and will need to be managed closely going

forward.

- 6.2 The General Fund Revenue Balance currently stands at £995k. This will assist in mitigating against the risk of unplanned movements from budgeted net expenditure levels, as well as the impact of changes in local government funding.
- 6.3 The Council had £5,615k in earmarked reserves at 1 April 2016 and estimates contributions of £1,128k (will be made to them during the year). £4,764k will be either utilised in 2016/17 or has been committed for use. Table 2 shows the details.

Table 2 - Earmarked Reserves

<u>Description</u>	<u>Opening Balance</u> <u>1 April 2016</u>	<u>Contributions</u> <u>From (1)</u>	<u>Contributions</u> <u>To (1)</u>	<u>Commitments</u> <u>(2)</u>	<u>Forecasted</u> <u>Available Balance</u> <u>31 March 2017</u>
	£'000	£'000	£'000	£'000	£'000
New Homes	1,258	(875)	901	(1,125)	159
Planning	370	0	0	(119)	251
Enabling Efficiencies	442	(103)	20	(177)	182
Vehicles	580	(311)	30	(25)	274
ICT	731	(105)	30	(148)	508
Buildings	465	(135)	30	(63)	297
Insurance	50	0	10	0	60
Business Rates Contingency	1,250	(364)	107	(847)	146
Future Year Budget Support	364	(172)	0	0	192
Contingency & Slippage	195	0	0	(195)	0
Other	105	0	0	0	105
Total	5,810	(2,065)	1,128	(2,699)	2,174

(1) Contributions from and to are based on the Budget Set on 16th February 2016.

(2) Commitments are taken from Q4 15/16 Outturn Report. (19th July 2016 Policy Committee).

7. Implications

7.1 Financial and Value for Money Implications

All financial implications are contained in the body of the report.

7.2 **Legal implications**

None as a direct result of this report. The Council set a balanced budget for 2015/16, and going forward it is a further requirement that the budget is balanced.

7.3 **Contribution to Council Priorities**

The delivery of a balanced and managed budget is critical to the well being of the Authority.

7.4 **Risk Management**

Failure to achieve a balanced budget in the financial year would have serious consequences for the Council.

The Council is required to set a balanced budget for its financial year. The loss of RSG and subsequent savings required present a risk to future years budgets.

7.5 **Equality Impact Assessment**

The Council's Equality Impact Assessment Procedure **has been** followed. An Equality Impact Assessment **has not** been completed on the proposals as completion of **Stage 1- Initial Screening** of the Procedure identified that the proposed policy, strategy, procedure or function **does not have** the potential to cause negative impact or discriminate against different groups in the community based on •age • disability •gender • race/ethnicity • religion or religious belief (faith) •sexual orientation, or • rural isolation.

8. **Consultations with Others**

None

9. **Access to Information : Background Documents**

None

10. **Author of the Report**

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11. **Appendices**

Appendix A – Revenue Budget - analysis of projected outturn by Department / Cost Centre Group.
Appendix B – Income and savings plan.
Appendix C – Car Park Income Performance

Summary Report

Reference	Description	Original Budget 2016/17 £	Virements 2016/17 £	Slippage Requests from 15/16 £	Supplementary Estimates 2016/17 £	Virements & Supplementary Estimates 2016/17 £	Revised Budget 2016/17 £	June Projected Outturn 2016/17 £	(Under)/ Overspend 2016/17 £	Comments
A2	Chief Executive/Director of Services	1,836,538	72,209	73,170	0	145,379	1,981,917	1,887,116	(94,801)	
A3	Resources Department	1,655,610	46,685	3,500	0	50,185	1,705,795	1,659,626	(46,169)	
A4	Community Department	2,303,392	17,205	92,889	0	110,094	2,413,486	2,435,202	21,716	
	Total Service Related Costs	5,795,540	136,100	169,559	0	305,659	6,101,199	5,981,944	(119,255)	
	<u>Corporate Costs</u>									
	Investment Income	(59,880)	0	0	0	0	(59,880)	(59,880)	0	
	Interest Payable	255,710	0	0	0	0	255,710	255,710	0	
	Minimum Revenue Provision	321,000	0	0	0	0	321,000	321,000	0	
	Revenue Funding of Capital Programme	667,550	0	319,228	0	319,228	986,778	986,778	0	
	Corporate Contingency	75,000	0	25,000	0	25,000	100,000	100,000	0	
	Support To Parishes	17,760	0	0	0	0	17,760	17,760	0	
	Revenue Bids	136,100	(136,100)	0	0	(136,100)	0	0	0	Vired to services
	NHB Projects Approved to Commence	687,120	0	0	0	0	687,120	687,120	0	
	Total Revenue Budget 2015/16	7,895,900	(0)	513,787	0	513,787	8,409,687	8,290,432	(119,255)	

	Original Budget 2016/17 £	Virements 2016/17 £	Slippage Requests from 15/16 £	Supplementary Estimates 2016/17 £	Virements & Supplementary Estimates 2016/17 £	Revised Budget 2016/17 £	June Projected Outturn 2016/17 £	(Under)/ Overspend 2016/17 £	Comments
CLT	416,321	0	0	0	0	416,321	403,210	(13,111)	(£12.3k) savings in salary and related
Business Support	200,166	0	0	0	0	200,166	176,322	(23,844)	(£22.8k) savings in salary and related due to vacancies
Human Resources & Training	160,150	19,000	20,240	0	39,240	199,390	215,688	16,298	(£2.5k) savings in salaries and related, (£1.5k) savings in recruitment & associated costs
Communications & Partnerships	176,790	2,646	43,190	0	45,836	222,626	206,780	(15,846)	
Tour De Yorkshire	0	0	0	0	0	0	0	0	
Craven Crime Reduction + Safer Stronger Communities	0	15,000	9,740	0	24,740	24,740	7,297	(17,443)	Safer & Stronger Communities - £(10k) income with onl £1k cost; Craven Crime Reduction Partnership
Customer Services	309,360	0	0	0	0	309,360	279,806	(29,554)	£(30k) salary savings from vacancies
Revenues & Benefits Services	113,880	13,000	0	0	13,000	126,880	73,298	(53,582)	Salary Savings from vacancies £(44k) & Welfare Reform Grant £(7k)
Information Services	464,870	22,563	0	0	22,563	487,433	529,715	42,282	Agency forecast for full year £54k salary underspend of only £12k to offset
Street Signs & GIS	(5,000)	0	0	0	0	(5,000)	(5,000)	0	
Total Chief Executive/Director of Services	1,836,538	72,209	73,170	0	145,379	1,981,917	1,887,116	(94,801)	

	Original Budget 2016/17 £	Virements 2016/17 £	Slippage Requests from 15/16 £	Supplementary Estimates 2016/17 £	Virements & Supplementary Estimates 2016/17 £	Revised Budget 2016/17 £	June Projected Outturn 2016/17 £	(Under)/ Overspend 2016/17 £	Comments
Democratic Services	37,310	0	0	0	0	37,310	42,651	5,342	£4.8k increase in salaries, £0.5k increase in direct computer charges (£5.9k) savings in salary and related, (£2.3k) savings in expenses reclaimed
Democratic Representation	249,601	0	0	0	0	249,601	240,953	(8,648)	
Elections	85,670	0	0	0	0	85,670	86,448	778	
Electoral Registration	66,910	0	0	0	0	66,910	67,497	587	
Legal Services	163,290	0	0	0	0	163,290	161,366	(1,924)	
Total Legal & Democratic Services	602,780	0	0	0	0	602,780	598,916	(3,864)	
Properties (incl. Build to rent)	310,590	0	0	0	0	310,590	308,327	(2,263)	Vacant Posts £(64k) in R212 & £(4k) saving on NNDR in Estates
Car Parks	(1,130,660)	339	0	0	339	(1,130,321)	(1,128,335)	1,986	
Public Conveniences	67,520	0	0	0	0	67,520	67,520	0	
Amenity Areas/Aireville Park	104,720	0	0	0	0	104,720	104,720	0	
Asset & Commercial Service Unit & Estates	218,120	46,346	0	0	46,346	264,466	196,564	(67,902)	
Total Projects & Facilities	(429,710)	46,685	0	0	46,685	(383,025)	(451,204)	(68,179)	
Corporate Costs	974,260	14,500	0	0	14,500	988,760	1,016,965	28,205	(£3k) savings in internal audit, (£2.5k) savings in external audit, extra (£1.5k) in miscellaneous fees and charges, £35k overspend in vacancy provision No spend till December (£1.5k) savings in Overtime, (£1k) extra income from miscellaneous fees and charges
Community Services (Credit Unions)	10,000	0	0	0	0	10,000	10,000	0	
Financial Services	498,280	(14,500)	3,500	0	(11,000)	487,280	484,949	(2,331)	
Total Resources Department	1,655,610	46,685	3,500	0	50,185	1,705,795	1,659,626	(46,169)	

	Original Budget 2016/17 £	Virements 2016/17 £	Slippage Requests from 15/16 £	Supplementary Estimates 2016/17 £	Virements & Supplementary Estimates 2016/17 £	Revised Budget 2016/17 £	June Projected Outturn 2016/17 £	(Under)/ Overspend 2016/17 £	Comments
Refuse Collection - Domestic	787,140	(13,809)	0	0	(13,809)	773,330	799,529	26,199	Agency Overspend & Salary Underspend net to £26k
Refuse Collection - Commercial	(146,980)	25,406	0	0	25,406	(121,574)	(149,905)	(28,331)	£(24k) additional Income (£20k from new transfer note charge)
Street Cleansing	293,190	(15,677)	0	0	(15,677)	277,513	294,489	16,976	£12k overspend on provision of traffic management
Recycling	124,250	25,294	0	0	25,294	149,544	131,636	(17,908)	£(10k) unforecasted income due to an under accrual in Recylcate income from 15/16
Mechanics Workshop	26,570	(9,740)	0	0	(9,740)	16,830	16,131	(699)	
Waste Management Service Unit	216,310	283	0	0	283	216,593	186,078	(30,515)	£(81k) salary vacant posts offset by £50k overspend on externally provided management costs
Garden Waste Scheme	(64,060)	3,111	0	0	3,111	(60,949)	(49,227)	11,722	
Total Waste Management	1,236,420	14,868	0	0	14,868	1,251,288	1,228,731	(22,556)	
Clean Neighbourhoods	0	0	0	0	0	0	0	0	
Environmental Health Services	387,342	14,743	0	0	14,743	402,085	366,623	(35,462)	Vacant Posts
Emergency Planning	0	0	0	0	0	0	0	0	
Pest Control	0	0	0	0	0	0	0	0	
Culverts, Water Courses & Flood Pre	0	0	0	0	0	0	0	0	
Hackney Carriages	2,490	1,131	0	0	1,131	3,621	1,797	(1,824)	
Liquor Licencing	(27,370)	0	0	0	0	(27,370)	(26,885)	485	
Flooding	0	0	0	0	0	0	0	0	
Environmental Health Service Unit	11,780	266	0	0	266	12,046	12,046	0	
Total Environmental Health	374,241	16,140	0	0	16,140	390,381	353,581	(36,800)	

	Original Budget 2016/17 £	Virements 2016/17 £	Slippage Requests from 15/16 £	Supplementary Estimates 2016/17 £	Virements & Supplementary Estimates 2016/17 £	Revised Budget 2016/17 £	June Projected Outturn 2016/17 £	(Under)/ Overspend 2016/17 £	Comments
Historic Buildings	3,000	0	0	0	0	3,000	3,000	0	£25k reduced forecast on income based on income to date. Overspend in Agency pending confirmation of drawdown from Planning reserve
Building Control - Non Fee Earning	39,290	0	0	0	0	39,290	39,337	47	
Building Control - Fee Earning	(59,060)	1,720	0	0	1,720	(57,340)	(9,649)	47,691	
Local Development Framework	180,920	536	0	0	536	181,456	277,814	96,358	
Local Land Charges	(79,680)	536	0	0	536	(79,144)	(76,682)	2,462	
Development Control	88,680	(10,891)	0	0	(10,891)	77,789	75,236	(2,552)	
Planning (Service unit)	22,180	536	0	0	536	22,716	28,429	5,713	
Total Planning Services	195,330	(7,563)	0	0	(7,563)	187,767	337,485	149,719	
Aireview House	26,979	0	0	0	0	26,979	48,850	21,871	Costs incurred are showing as overspends as Budget was set to nil - assumed that the Capital Project for refurbishment would go ahead in 16/17 - as per Capital Programme report (Pol. 13/09/16) this project is now likely slip into 17/18. £32k overspend in premises costs, £30k overspend in external services, offset by £(41k) rent receiveable.
Homelessness	253,929	0	0	0	0	253,929	242,380	(11,549)	£(7k) savings in salaries & £(5k) income for Rough Sleeping NSNO initiative
Private Sector & Housing Enabling	36,710	0	0	0	0	36,710	43,850	7,140	Professional Services from HBC
Housing Service Unit	48,980	(14,630)	0	0	(14,630)	34,350	25,604	(8,746)	salary savings
Total Housing Services	366,598	(14,630)	0	0	(14,630)	351,968	360,684	8,716	
Economic Development	271,909	12,900	61,543	0	74,443	346,352	346,753	401	
Craven Swimming Pool	(10,300)	0	0	0	0	(10,300)	(11,159)	(859)	
Museum incl. Skipton TH	162,211	(4,622)	3,000	0	(1,622)	160,589	90,650	(69,939)	£(9k) employee savings, £(11k) premises and services savings (R120) & £(33k) in salary savings (R301)
Bereavement Services	(293,018)	113	28,346	0	28,459	(264,559)	(271,524)	(6,965)	£10k NNDR savings from 15/16 revaluation.
Total Community Department	2,303,392	17,205	92,889	0	110,094	2,413,486	2,435,202	21,716	

Key:

Green

Income / Savings achieved - low risk

Amber

Income / Savings in progress- further work required - medium risk

Red

Income / Savings aspirational or not commenced - high risk (may require a change in council policy &/or member approval)

Ref No	Line No	<u>Additional Income / Proposed Saving</u> <u>Service Area</u>	<u>Status</u>	Target 2016/17 £	Update 2016/17 £	Target 2017/18 £	Target 2018/19 £	Target 2019/20 £	Target 2020/21 £	Progress / Comments	Lead Member	CLT Lead	Service Area Lead
E21	1	Revenues and Benefits Review	Red	20,000	0	20,000	20,000	20,000	20,000	Savings dependent upon Government legislation & review of expenditure budgets due to changes as consequence of localisation Ctax.	John Dawson	Samia Hussain	David Carre
E9	2	Housing / Env Health & Waste Management Review	Red	0	0	6,000	6,000	6,000	6,000	£20k expected saving 17/18 reduced to £6k. Env Health review in 2014/15 delivered all savings	Richard Foster	Paul Ellis	Wyn Ashton
I15	3	Marketing	Red	10,000	0	0	0	0	0	Post will be required to generate income to match salary. £10k additional income not achievable at this stage.	Richard Foster	Paul Shevlin	Sharon Hudson
I16	4	Engine Shed Lane	Red	0		10,000	10,000	10,000	10,000	Options Appraisal Scheduled for Policy Committee December 2016.	Patrick Mulligan	Paul Ellis	Hazel Smith
I17	5	ITC / Revenues & Benefits startegic Partnership	Red	10,000	0	10,000	10,000	10,000	10,000	Original project cancelled, alternative options being considered.	John Dawson	Samia Hussain	Revs & Bens Manager TBC
E30	6	Aireview House	Red	0	0	10,000	10,000	10,000	10,000	Assessment of options for management of hostel undertaken - Included in Capital Programme 2016/17	Richard Foster	David Smurthwaite	Wyn Ashton
I18	7	Commercial Waste	Red	0	0	10,000	10,000	10,000	10,000	Report scheduled for Policy Committee December 2016, with new fees and charges effective 1 April 2017	Carl Lis	Paul Ellis	Wyn Ashton
8 TOTAL RED SAVINGS				40,000	0	66,000	66,000	66,000	66,000				
E2	9	Skipton Town Hall	Amber	38,330	1,940	60,410	76,660	76,660	76,660	First Floor Offices Let to Skipton Town Council. Lease agreed with Wildwood for ground floor unit. Landlord works scheduled Sept to Dec 16. Handover to tenant Jan 17.	Simon Myers	Paul Ellis	David Smurthwaite
I9	10	Building Homes For Shared Ownership / To Rent	Amber	15,000	2,000	20,000	45,000	45,000	45,000	Purchased 3 commuted sum shared ownership properties which are now for sale. Evaluating tenders for pilot site - target start on site October 2016. HCA grant funding request for 3 further sites to be submitted Sept 2016.	Richard Foster	Paul Ellis	Ian Halton
I13	11	HGV Parking	Amber	2,000	1,000	2,000	2,000	2,000	2,000	Approved by Members, awaiting Parking Orders which will determine implementation date.	Patrick Mulligan	Paul Ellis	Hazel Smith
I14	12	Craven Pool Parking	Amber	1,000	500	1,000	1,000	1,000	1,000	Approved by Members, awaiting Parking Orders which will determine implementation date.	Patrick Mulligan	Paul Ellis	Hazel Smith
TOTAL AMBER SAVINGS				56,330	5,440	83,410	124,660	124,660	124,660				
P6	13	MFD Replacement	Green	8,586	8,586	8,586	8,586	8,586	8,586	Printer / photocopier replacement - new lease contract	John Dawson	Paul Ellis / Samia Hussain	Darren Maycock / Joanne Garnet
P7	14	Wide Format Printer Replacement	Green	1,000	1,000	1,000	1,000	1,000	1,000	New lease contract	John Dawson	Paul Ellis / Samia Hussain	Darren Maycock / Joanne Garnet
P8	15	Selling old MFD's/printer	Green	1,300	1,300	0	0	0	0	Old printer/copiers owned by CDC	John Dawson	Samia Hussain / Paul Ellis	Joanne Garnet / Darren Maycock
P9	16	Reviewing all external Revs & Bens contracts as they expire.	Green	1,500	1,500	1,500	1,500	1500	1500	NAFN & LOCTA membership not renewed.	John Dawson	Samia Hussain	David Carre
TOTAL GREEN SAVINGS				12,386	12,386	11,086	11,086	11,086	11,086				

Ref No	Line No	<u>Additional Income / Proposed Saving</u>	<u>Status</u>	Target 2016/17 £	Update 2016/17 £	Target 2017/18 £	Target 2018/19 £	Target 2019/20 £	Target 2020/21 £
		<u>Service Area</u>							
		Income / Savings		108,716	17,826	160,496	201,746	201,746	201,746
		Savings Inflation Adjustment		2,174	357	3,210	4,035	4,035	4,035
		Total Income / Savings		110,890	18,183	163,706	205,781	205,781	205,781
		Savings Required As per 2016/17 MTFP		828,000	828,000	1,060,000	1,119,000	1,119,000	1,119,000
		Suggested Target		300,000	300,000	700,000	850,000	1,200,000	1,200,000
		Headroom (+) / Deficit (-) To Target		-189,110	-281,817	-536,294	-644,219	-994,219	-994,219
		Total Income / Savings Analysis							
		Green		12,386	12,386	11,086	11,086	11,086	11,086
		Amber		56,330	5,440	83,410	124,660	124,660	124,660
		Red - Identified Projects		40,000	0	66,000	66,000	66,000	66,000
		Total		108,716	17,826	160,496	201,746	201,746	201,746
		GAP BETWEEN TARGET AND SAVINGS IDENTIFIED		191,284	282,174	539,504	648,254	998,254	998,254

Progress / Comments

Lead Member CLT Lead

Service Area Lead

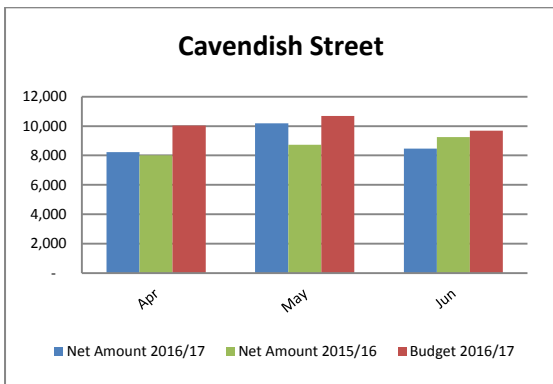
MTFP savings required updated as part of the budget strategy, based on Feb 2016 Budget Report. But does not take into account loss of Land Charges Service

Suggested Target?

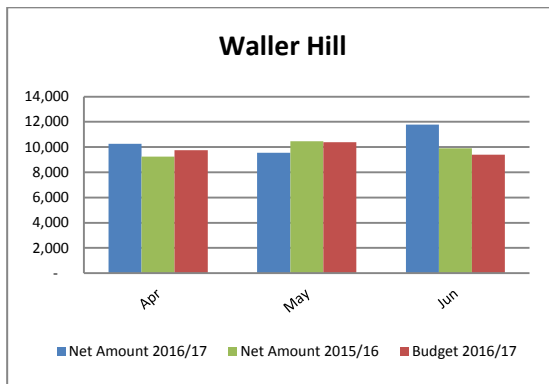
Parking Fees April – June 2016 (2016/2017 FYR)

2016/17 Month	Cavendish Street			Waller Hill			Coach Street			High Street			Bunkers Hill		
	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £
April	8,015	8,219	10,033	9,241	10,253	9,747	33,264	33,492	33,444	47,794	54,288	47,778	1,347	1,652	1,529
May	8,736	10,184	10,687	10,473	9,545	10,381	33,415	36,100	35,622	51,642	55,287	50,889	1,549	1,107	1,628
June	9,259	8,461	9,683	9,895	11,775	9,407	31,315	34,071	32,278	49,690	51,823	46,111	1,695	1,429	1,476
July															
August															
September															
October															
November															
December															
January															
February															
March															
	26,009	26,864	30,403	29,610	31,573	29,535	97,995	103,663	101,344	149,127	161,398	144,778	4,592	4,188	4,633
Variance		855	(3,539)		1,962	2,038		5,668	2,319		12,271	16,620		(404)	(446)

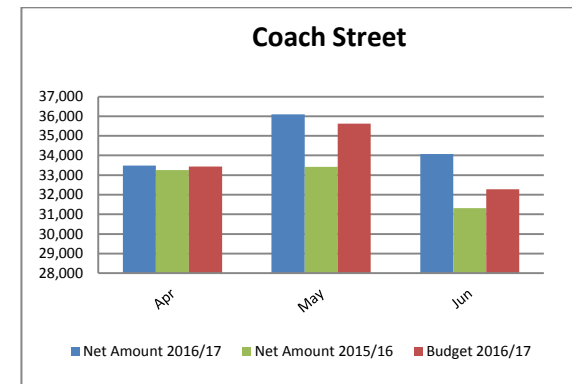
2016/17 Month	Ashfield Road			Whitefriars			Greenfoot			Backgate & Community Centre		
	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £	Amount 2015/2016 £	Amount 2016/2017 £	Budget 2016/2017 £
April	4,556	4,976	4,778	5,492	5,875	5,064	2,276	1,671	1,720	1,855	1,590	2,007
May	4,528	4,344	5,089	5,596	5,275	5,394	1,725	1,818	1,832	1,970	1,432	2,137
June	4,107	5,488	4,611	5,327	6,339	4,888	1,713	2,853	1,660	1,361	2,437	1,937
July												
August												
September												
October												
November												
December												
January												
February												
March												
	13,191	14,808	14,478	16,414	17,489	15,346	5,714	6,341	5,212	5,186	5,458	6,081
Variance		1,616	330		1,075	2,143		627	1,129		273	(623)



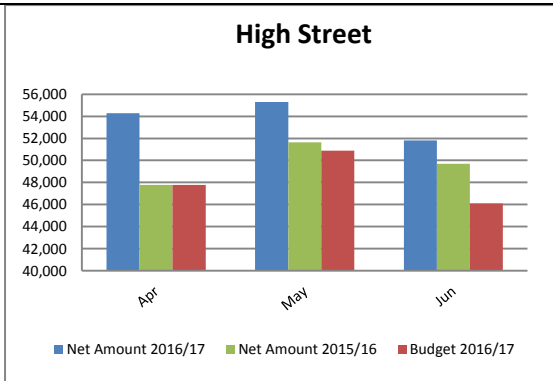
Comments: Income increased by 3.29% (£855) over same period last year and down by 11.64% (£3,539) on budget



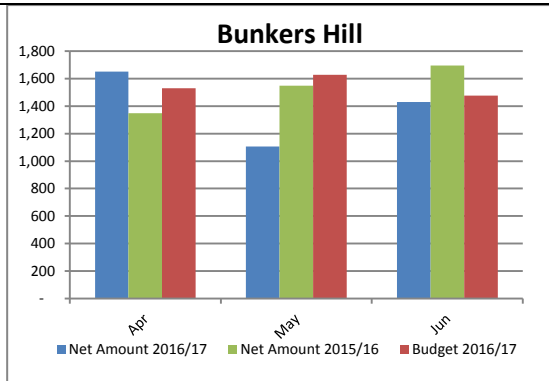
Comments: Income increased by 6.63% (£1,962) over same period last year and up by 6.9% (£2,038) on budget



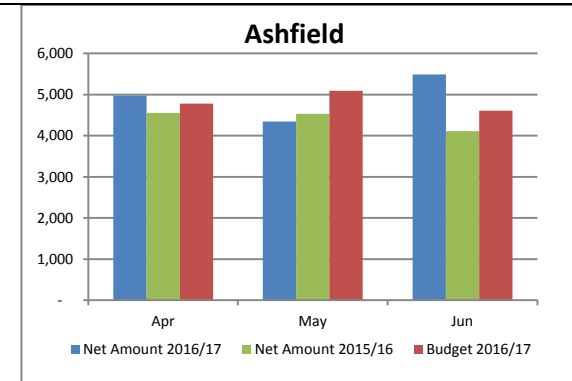
Comments: Income increased 5.75% (£5,668) over same period last year and up by 2.26% (£2,319) on budget



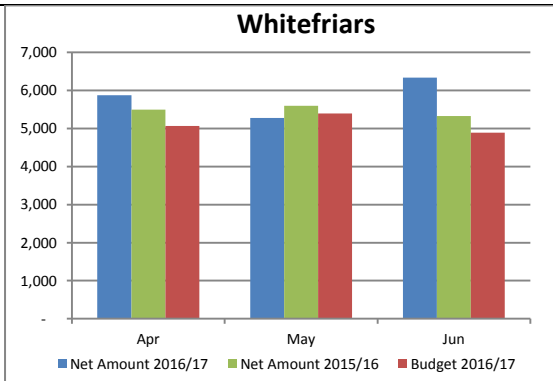
Comments: Income increased by 8.23% (£12,271) over same period last year and up by 44.48% (£16,620) on budget



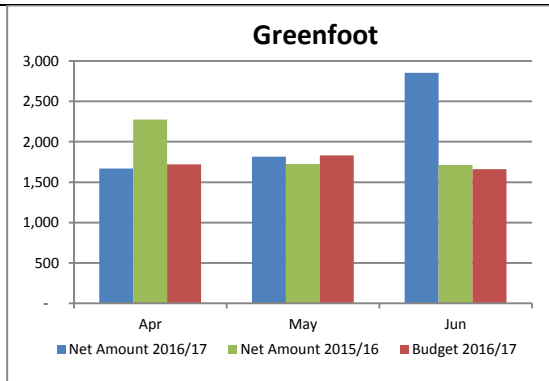
Comments: Income decreased by 8.80% (£404) over same period last year and down by 9.61% (£446) on budget



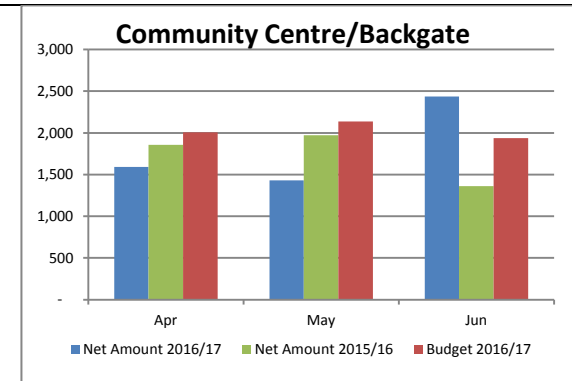
Comments: Income increased by 12.26% (£1,616) over same period last year and up by 2.28% (£330) on budget



Comments: Income increased by 6.55% (£1,075) over same period last year and up by 13.97% (£2,143) on budget



Comments: Income increased by 10.97% (£627) over same period last year and up by 21.66% (£1,129) on budget



Comments: Income increased by 5.25% (£273) over same period last year and down by 10.25% (£623) on budget